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Edited by Joachim Rauch

Translated by Karen du Plooy



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Contents

Preface XI

Editor and Authors XIII

Part 1 Basic Concepts 1

1	Definitions	of Multiproduct	Plants and	Flexibility	Demands	3

- 1.1 Definitions and Concepts 3
- 1.2 Flexibility Demands of Multiproduct Plants 5
- 1.3 References 6
- 2 Application Areas 7
- 2.1 General 7
- 2.2 Research and Development 7
- 2.3 Production 9
- 2.4 References 15

3 Concepts 17

- 3.1 The Discontinuously Operated Standard Multiproduct Plant 17
- 3.1.1 General 17
- 3.1.2 Structure of the Plant 17
- 3.1.2.1 Basic Construction 17
- 3.1.2.2 The Agitated Reactor Vessel as Central Apparatus 19
- 3.1.3 Application of Discontinuously Operated Multiproduct Plants 20
- 3.2 Continuously Operated Standard Multiproduct Plants 21
- 3.2.1 Plant Structure 23
- 3.2.2 Technical Limitations 24
- 3.2.3 Plant Types 24
- 3.2.3.1 Continuously Operated Single-Line Multiproduct Plants for a Small Number of Very Similar Products (*Type 1, Synthesis-Oriented*) 24
- 3.2.3.2 Continuously Operated Single-Line Multiproduct Plants for a Single Product Class (*Type 2, Product-Class-Oriented*) 25

VI Contents

3.2.3.3	Continuously Operated Multiline Multiproduct Plants for More Than One Product Class (<i>Type 3, Synthesis- and Product-Class-</i> <i>Oriented</i>) 26				
3.2.4	Examples of Processes in the Different Plant Types 27				
3.2.5	Examples of a Process Modification 28				
3.2.6	Special Aspects of Process Engineering 29				
3.3	Modular Multiproduct Plants 31				
3.3.1	Definitions 31				
3.3.2	Plant Structure 32				
3.3.3	Application Areas and Limitations 36				
3.4	Multiproduct Plants with Pipeline Manifolds 37				
3.4.1	Introduction 37				
3.4.2	Plant Structure 37				
3.4.3	Application Areas 40				
3.4.4	Variants of the Discontinuously Operated Standard Multiproduct				
51111	Plant 40				
3.5	Pipeless Plants 41				
3.5.1	Introduction 41				
3.5.2	Plant Structure 41				
3.5.3	Application Areas 45				
3.6	Plants with Multipurpose Apparatus 46				
3.6.1	Multipurpose Apparatus with Design Based On Shovel Driers 47				
3.6.2	Multipurpose Apparatus with Design Based On Equipment for Highly Viscous Products 50				
3.6.3	Multipurpose Apparatus with Design Based On Conic Mixers 52				
3.6.4	Multipurpose Apparatus with Design Based On Agitated Pressure Nutsch Filters or Nutsch-Filter Driers 54				
3.7	Peripheral Equipment of Multiproduct Plants 57				
3.7.1	General 57				
3.7.2	Peripheral Facilities for Individual Plants 58				
3.7.3	Peripheral Facilities for the Entire Operation 60				
3.7.4	Peripheral Facilities for Logistics 63				
3.7.5	Peripheral Facilities for Cleaning 64				
3.8	References 66				
Part 2	Planning and Operating of Multiproduct Plants 69				
4	Machinery and Apparatus 71				
4.1	Introduction 71				
4.2	Basic Requirements and Constructive Solutions 72				
4.3	Cleaning in Place (CIP) 83				
4.4	Established Types of Machinery and Apparatus for Multiproduct				
	Plants 86				
4.4.1	General 86				
4.4.2	Examples of Established Types of Machinery and Apparatus 87				

- 4.4.3 Special Apparatus for Modular Multiproduct Plants 91
- 4.5 Pumps 93
- 4.6 References 95
- 5 Pipelines and Connections Technology 97
- 5.1 General 97
- 5.2 Design of Pipelines and Hose Lines 98
- 5.2.1 Pipelines 98
- 5.2.2 Hose Lines 100
- 5.3 Flanges, Couplings, and Seals 103
- 5.4 Valves 107
- 5.5 Pigging Technology 108
- 5.6 Interlocking Systems 112
- 5.7 References 113

6	Materials	115

- 6.1 Introduction 115
- 6.2 Strength Properties and Application Temperatures of Materials 116
- 6.3 Types of Corrosion and Criteria for Resistance 120
- 6.3.1 Corrosion Properties of Highly Alloyed, Corrosion-Resistant Steels *121*
- 6.4 Corrosion Properties of Nickel-Based Alloys 122
- 6.5 Corrosion Properties of Special Materials 124
- 6.6 Resistance Properties of Plastics 125
- 6.7 Cladding and Lining 126
- 6.8 The Use of Corrosion Experiments for Choosing Materials 128
- 6.9 References 130
- 7 Process Instrumentation, Control Equipment,
- and Process Analysis Measurement Technology 131
- 7.1 Sensors and Actuators 133
- 7.1.1 Flow, Quantity 133
- 7.1.2 Pressure, Differential Pressure 135
- 7.1.3 Temperature 136
- 7.1.4 Level, Interface 137
- 7.1.5 Process Analysis Measurement Technology 138
- 7.1.6 Signal-Processing Equipment 141
- 7.1.7 Control Valves 142
- 7.2 Communication between the Field Level and the Process-Control Level – Process Connections in Multiproduct Plants 143
- 7.3 Choosing Equipment for Multiproduct Plants 146
- 7.4 Automation of Multiproduct Plants 150
- 7.4.1 Automation Concepts 150
- 7.4.2 Choosing Automation Systems 150

viii	Contents					
	7.4.3	Process Control Engineering Structuring in Multiproduct Plants by Process Automation Systems <i>152</i>				
	7.5	Process Control Protective Devices for Plant Safety 154				
	7.6	6 References 157				
	8 Process Operation 159					
	8.1	Model of Levels of Chemical Engineering Production Technology 160				
8.2 Structuring the Description of a Multi		Structuring the Description of a Multiproduct Plant 161				
	8.2.1	2.1 Structuring the Standard Multiproduct Plant and the Modular Multiproduct Plant – An Example 163				
	8.2.2	2 Structuring the Multiproduct Plant with Pipeline Manifolds 165				
	8.2.3	Structuring the Pipeless Plant 167				
	8.3	Structuring the Description of Batch Processes 168				
	8.4	Recipe-Based Operation 169				
8.5 Orientation of Recipe-Based Operation by the Model of Level						
	0.7	of Process-Engineering Production 1/0				
	8.0 9.6.1	Styrene Polymerization in a Multiproduct Plant 1/2				
	8.0.1 9 ()	Structuring an Existing Plant 175				
	0.0.2 8.6.3	Pacine Pased Operation 177				
	0.0.J 9 7	Recipe-Based Operation 1/7				
	0.7	References 178				
	9	Material-Flow Analysis by Dynamic Simulation 179				
	9.1	Meaning of Material Flow in Multiproduct Plants 179				
	9.2	Simulation Technology 180				
	9.2.1	Thermodynamic Simulation in Process Technology 180				
	9.2.2	Dynamic Simulation in Manufacturing Technology 181				
	9.2.3	Difference between Process Technology and Manufacturing				
Technology Regarding Their		Technology Regarding Their Simulation 183				
	9.2.4	Description of Some Simulation Tools 183				
	9.3	Modeling of Material Flow and Procedures 186				
	9.4	Economic Incentives for Material-Flow Analysis 189				
	9.5	Summary 190				
	9.6	References 190				
	10	Plant Safety 191				
	10.1	Introduction 191				
	10.2	Structured Approach to Safety Considerations 193				
	10.2.1	Description of the Function 193				
	10.2.2	Checking for Faults 193				
	10.2.3	Determining the Precautions 194				
	10.3	Safety Considerations for a Process in an Actual Plant 196				
	10.3.1	Taking the Properties of Materials into Account 196				
	10.3.2	Control of Chemical Reactions 197				

- 10.3.4 Process Design and Construction 198
- 10.3.4.1 Inherently Safe Processes 198
- 10.3.4.2 Examples of Questions for Determining the Dangerous Instances in a Process 199
- 10.4 Special Features of Plant Safety in Multiproduct Plants 201
- 10.4.1 Examples to Clarify the Nature of the Problem 202
- 10.4.2 Guaranteeing the Safe Operation of a Multiproduct Plant 203
- 10.5 Function and Design of Pressure-Relieving Equipment 207
- 10.6 Summary 208
- 10.7 Appendix 208
- 10.8 References 211

11 Choice and Optimization of Multiproduct Plants 213

- 11.1 Introduction 213
- 11.2 Selection of Multiproduct Plant Type 216
- 11.2.1 Evaluation of Plant Concepts by Flexibility Criteria 216
- 11.2.2 Selection of a Suitable Multiproduct Plant Concept 217
- 11.2.3 Extending a Monoplant to a Multiproduct Plant 220
- 11.3 Process-Engineering Optimization of Multiproduct Plants 221
- 11.3.1 Approach 221
- 11.3.2 Information from Existing Processes 223
- 11.3.3 Knowledge and Experience 223
- 11.4 References 226

Subject Index 227

Preface

Those contemplating the use of plants suitable for the production of a number of products will soon find that the body of literature in this area is rather limited. Especially questions related to plant design or the technical equipment for such plants will usually remain unanswered, as there are very few contributions from the chemical industry on this subject.

This state of affairs as well as the encouraging response to a lecture on the different designs and technology of multiproduct plants given at the annual meeting of the GVC (Gesellschaft für Verfahrenstechnik und Chemie [Process Engineering and Chemical Engineering Society]) in Aachen in 1994 has motivated the editor of this book to convince colleagues who are recognized experts in their areas to collaborate on a book on multiproduct plants.

That the concepts and definitions used in this area should be right at the beginning of the book was already obvious during our early discussions. The outcome is collected in Chapter 1, which is followed by descriptions of typical applications of multiproduct plants in Chapter 2. In the next chapter, Chapter 3, the different types of multiproduct plants, subdivided from our point of view, are presented. New developments, such as the pipeless plant concept, are also covered.

It will soon become clear to the reader progressing through the book that the authors of the later chapters always refer back to these different plant concepts, that is, the concepts of the different types of multiproduct plants are used as the central reference point of the book. It is therefore recommended that the sections covering the basic concepts (Chapters 1 to 3) are read before the later chapters.

Our approach to the themes related to multiproduct plants is clearly technical, as shown by Chapters 4 to 11. That contributions on plant organization and the management of multiproduct operations are lacking, may be regarded as a short-coming. At this point, I would like to express my hope that these interesting themes will be taken up at a later stage.

Many of the authors writing on their specific technical areas have found it useful to aid the reader's comprehension by first introducing the area in general, before continuing with the special aspects relating to multiproduct plants.

For illustrating the machinery, apparatus, and piping and connection technology applied in multiproduct plants, examples of well-established technical components available from suppliers of machinery, apparatus, and plant hardware, were

XI

XII Preface

thought to be useful, because important developments in this area have resulted particularly from efforts on the supplier side, so that a variety of technical solutions are now on offer. Only a small selection of components and systems is described here, and our choice is therefore not claimed to be comprehensive. The selection does, however, demonstrate the impressive innovation drive of the manufacturers.

From the final chapter, on the choice and optimization of multiproduct plants, it is clear that many multiproduct plants are not the natural outgrowth of choice, but that they were dictated by need. It is when dedicated plants do not run to sufficient capacity, because sales were lower than expected, or when the life cycle of a chemical reaches an end and smaller quantities are produced, that the operator is faced with the question of whether the plant can also be used for other products. In this chapter, an attempt is made to present the numerous criteria relevant to these considerations.

I thank everyone who has contributed to this book being accomplished. I thank Prof. Dr. Frey for encouraging me to address the theme of multiproduct plants. My thanks are especially due to Prof. Dr. Wintermantel, who provided the stimulus for this book.

Ludwigshafen, Autumn 2000

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Definitions of Multiproduct Plants and Flexibility Demands

1.1 Definitions and Concepts

1

Multiproduct plants are process plants that can, according to market demand, produce various products. Multiproduct plants are used in the chemical, pharmaceutical, and related industries.

Several different types of plants are considered to be multiproduct plants:

In the literature [1.1, 1.2], the concept *multiproduct plant* is used, on the one hand, for a plant that uses a very similar process for the sequential production of different, but generally similar products, belonging, for example, to the same product family. These plants are designed and built, in the first place, for a limited number of products. In reference [1.3], for example, the designation *multiproduct plant* is used exclusively, and more narrowly than we prefer, for this type of plant. The basic type of plant represented in Fig. 1.1 is according to reference [1.2] a *single-line plant*. The small boxes labeled a–f in Fig. 1.1 represent separate process steps or equipment (groups), in which certain unit operations take place.

A second definition of a multiproduct plant (multiline/multipath/network type in Fig. 1.1) includes plants that can produce various products by different processes. This occurs, typically, sequentially, but can also run parallel, where different sections of a plant separately produce different products. For this, the multiproduct plant is divided into independent plant sections. This type of plant is also known as a *multiline/multipath* plant [1.4]. The structure of such a plant is oriented according to the unit operations that are carried out in it. Here the products to be produced may often place completely different demands on the equipment and machinery used. In the literature, this type of plant is often termed a *multipurpose plant* [1.1–1.3, 1.5, 1.6]. Typical for this situation is that the operation units may have different uses and may be circuited according to the technical demands of the process for the product to be manufactured.

In the U.S. literature, the very fitting designation *multipurpose pilot plant* is used for a special type of multiproduct plant [1.7]; the term *general-purpose pilot plant* is also used [1.8]. These refer to multiproduct plants that operate on pilot scale, and are used for process development as well as for producing samples and new products in the quantities required for their introduction into the market.





Fig. 1.1 Basic types of multiproduct plants, as outlined in reference [1.2] (reproduced with the kind permission of Butterworth Publishers)

Multiline / multipath / network



It is true that large, continuously operated single-line plants, for example, steam crackers, may also produce more than one product. In such a case, the product mix that leaves the plant may be determined partly by the market (the buyer). In such a plant, one process is used to produce various linked products simultaneously. Such plants are, however, not multiproduct plants according to our definition, since the same product spectrum, even when in a different composition, is produced in such a plant. A discontinuously operated plant, in which the same product spectrum is produced in every charge, is also not a multiproduct plant. These plants are monoplants.

The often used designation *multipurpose plant* is not used in this book, as all the plants considered here serve only one purpose, that of producing products. Only pilot plants serve an additional purpose, that of process development.

A term that has been in recent use is that of *multisubstance plant*. This term appears to originate from the substance-based concepts embodied in the German law on the control of air pollution (BImSchG). The expression *multiproduct plant* has, in contrast, found its way into the NAMUR recommendation NE33 [1.4].

Changing the production with regard to the type and quantity of product produced should not be associated with any or much additional effort or expenditure. Because of the small capacities required and the high flexibility demands, multiproduct plants are often batch plants [1.9]. Even multiproduct plants that operate mainly continuously often have large, discontinuously operated parts.

1.2 Flexibility Demands of Multiproduct Plants

An important characteristic of a multiproduct plant is its flexibility in being adapted to changing requirements. This is because multiproduct plants are employed when the quantity in which the desired product is required is too small to make its production in a monoplant economically feasible. Multiproduct plants are also useful for producing products whose variable market makes the running of a monoplant unfeasible and for the production of several products of similar type (belonging to the same product "family").

In none of these cases is it possible for the plant designer to produce a tailormade plant, that is, to build a plant that exactly fulfills the requirements for the manufacture of a precisely determined product in a predetermined quantity by a process optimal for this product.

When the products to be manufactured and the processes that are to be carried out in the plant are known, it simplifies matters. It does, however, remain unclear which product is to be produced in which quantities and in what time frame, and if it is to be produced together with other products. As with monoplants, multiproduct plants can, however, be product-oriented or – from the point of the view of the process engineer – be process-oriented. A multiproduct plant that produces products belonging to the same family is such a case, corresponding to the singleline case shown in Fig. 1.1.

It is more difficult to plan and operate a plant that should also produce products not known at the building stage. In such a case, not all the requirements placed by the technology of the process and the properties of the substances are defined. Only the equipment that is required can be considered in the planning of such a plant (equipment-oriented planning). This means that a plant is constructed that contains the equipment suitable for certain unit operations; such a plant can then be used within a wide range of process parameters. This corresponds to the multiline/multipath/network type of plant in Fig. 1.1.

In a publication by Gruhn and Fichtner [1.10], different flexibility types are identified; of these, three types of flexibility are especially important in multiproduct plants:

- *Structural flexibility.* This is the type of flexibility that allows a system, through changes in the connections between its elements, to adapt to changed demands in function. In this way, different processes can be carried out if the connections between the different pieces of equipment in which specific basic operations are carried out are changed.
- *Product-assortment flexibility.* This is the ability of a system to produce different products without the system needing to be changed substantially. This type of flexibility is especially important for multiproduct plants that are used for the production of families of products.
- *Flexibility in capacity.* Such a system can accommodate different capacity demands.

These flexibility types are represented in Fig. 1.2 [1.11].

6 1 Definitions of Multiproduct Plants and Flexibility Demands



Fig. 1.2 Different flexibility types in process plants

Various technical concepts have been developed in the past to meet these flexibility requirements in multiproduct plants.

The flexibility concepts introduced here will be developed further in Chapter 3 (Concepts).

1.3

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2 Application Areas

2.1 General

Multiproduct plants are found everywhere in the chemical industry where products in small market quantities but high added values are produced. The yearly production of such products is roughly a few hundred tons, and such products generally have a value of 5–500 Euros/kg. In contrast, bulk products produced in the chemical industry in continuously operating monoplants have market shares of millions of tons per year and their price is typically in the range of 0.5–2.5 Euros/kg.

| 7

The typical application areas of multiproduct plants are therefore in the production of fine chemicals, specialty chemicals, and active substances, as well as pharmaceutical agents. Apart from that, such plants are also used to manufacture products according to special requirements for a client. This is, for example, the case with special dyes, plastic blends, or dispersions [2.1–2.3].

Multiproduct plants enable the supplier of the products described above to react quickly to market demands and to fulfill clients' wishes "just-in-time." A multiproduct plant may be comparatively larger and be working to fuller capacity than the corresponding monoplant for an individual product. Someone who runs a multiproduct plant therefore profits from the cost reduction resulting from this.

Small-scale multiproduct plants are also suitable for process development and validation, as well as for the production of samples of new products [2.4, 2.5].

2.2 Research and Development

Multiproduct plants are widely used as pilot plants for research and development. They serve the purpose of process development, dealing with scaling-up questions, and producing samples. Such a pilot plant is referred to in the U.S. literature as a "multipurpose pilot plant" [2.4] or a "general-purpose pilot plant" [2.6]. The pilot scale at which these plants produce is greater than laboratory scale and smaller than that of production plants. Multiproduct plants serve as one of the

8 2 Application Areas

tools paving the way from the product conception to the construction of the production plant (see Fig. 2.1).

The first phase after the conception of the product idea is that of process screening, where alternative synthetic routes and processes are tested, within the confines set by the requirements and objectives of the project. Laboratory methods and microunits are the tools utilized during these orientational experiments.

In the process development phase, during which the chosen concept for the process is checked, tests are carried out in integrated miniplants [2.7] or in research and development (R&D) multiproduct plants. Small quantities of product already need to be produced during process development, for example, for toxicological or clinical testing in the case of active substances. Miniplants and multiproduct plants are standard parts of research pilot plants.

In the third phase, that of the design of the production plant, the final production process is optimized. Individual equipment that may be scaled up or multiproduct plants are used for working out the dimensions of the equipment and machinery for production.

Once a production process has been decided upon, the product's rapid introduction into the market is of prime economic importance. Multiproduct research pilot plants can play an important role here too.

To keep up with increasing international competition, one needs to keep the time between product idea realization and market introduction as short as possible. This is done by so-called simultaneous engineering, by which the above-described phases of process development overlap as much as possible.

Multiproduct plants used in research need to be versatile, to be able to continuously adapt to the different processes associated with the production of products with different chemical and physical properties. Whereas the development and construction of multiproduct plants used in production are often product-oriented, with known product families produced by similar processes in mind, the planning of multiproduct plants for research need to be technology- and equipmentoriented. This means that the equipment and machinery need to cover certain ba-

Product and process development



Fig. 2.1 Phases in the development of products and processes