Business Plans Kit

DUMMIES

Learn to:

- Tailor your plans to the needs of your business
- Assess the competitive market
- Find funding and plan your finances



Stay on top of your operations with the interactive CD-ROM

Steven Peterson Peter Jaret Barbara Findlay Schenck Colin Barrow





Business Plans Kit

DUMMIES

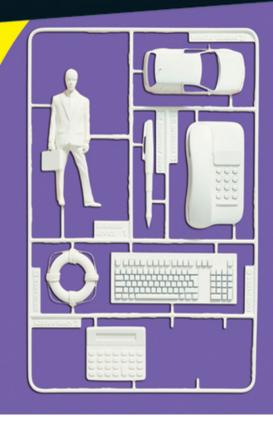
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Business Plans Kit For Dummies®

Table of Contents

Introduction

About This Book
Conventions Used in This Book
Foolish Assumptions
How This Book Is Organised

Part I: Laying the Foundation

for Your Plan

Part II: Developing Your Plan's Components

Part III: Tailoring a Business

Plan to Fit Your Needs

Part IV: Making the Most of Your Plan

Part V: The Part of Tens

Icons Used in This Book Where to Go from Here

Part I: Laying the Foundation for Your Plan

<u>Chapter 1: Starting Your Planning Engine</u>

Committing to the Business-Planning Process

<u>Defining your business-planning situation</u>

Buying into the value of business planning

<u>Identifying Target Audiences</u> <u>and Key Messages</u>

Your audience Your message

<u>Understanding the Anatomy</u> of a Business Plan

Ordering your business-plan contents
from beginning to end
Frequently asked business-plan questions

Establishing Your Plan's Time Frame

Committing to a schedule Defining milestones

<u>Preparing for the Real World</u>

Locating informative resources
Seeking expert advice
Sharing the load
Staying on track

Forms on the CD-ROM

Chapter 2: Generating a Great Business Idea

Brainstorming Business Ideas

Using the do-it-yourself idea blender
Inspiring team creativity (with or
without latte and croissants)
Finding business ideas at work
Using someone else's big idea

<u>Identifying Business Opportunities</u>

Putting your business ideas through a first test Narrowing your options

Doing Your First Reality Check

Getting a second opinion Conducting a self-appraisal

Forms on the CD-ROM

Chapter 3: Defining Your Business Purpose

Knowing What Business You're In

How would you describe your business? Where's the money?

Giving Your Business Its Mission

Asking basic questions
Framing your mission
Crafting your mission
Putting your mission to work

Setting Goals and Objectives

Approach #1: Tying goals to your mission
Approach #2: Using goal-setting ACES
Approach #3: Covering all the bases
Making final choices

Exploring Values and Vision

Uncovering values you already hold Writing a values statement Writing a vision statement

<u>Putting Your Principles into Practice</u> <u>Forms on the CD-ROM</u>

Part II: Developing Your Plan's Components

<u>Chapter 4: Understanding Your Business</u> Environment

Zooming In on Your Industry

Seeing your industry's big picture Paying the price of admission

Defining Your Customers

Developing your customer profile
Conducting customer research
Sharpening your customer focus
Describing your ideal customer

Segmenting your customers into buyer groups

Doing business with business customers

Sizing Up Your Competition

<u>Using cloak-and-dagger methods</u> <u>Identifying your stealth competitors</u> <u>Staying a step ahead</u>

Forms on the CD-ROM

Chapter 5: Charting Your Strategic Direction

<u>Assessing Your Capabilities, Opportunities</u> <u>and Threats</u>

Sizing up your strengths and weaknesses Identifying opportunities and threats Conducting a SWOT analysis

Defining Your Business Model

Staying in the black
Timing your future
Knowing how customers pay
Creating a business model that works

Setting Growth Strategies

<u>Understanding your options</u> <u>Planning for growth</u>

Thinking about Law and Insurance

Getting insurance pays
Staying legal

Outlining an Exit Strategy Forms on the CD-ROM

<u>Chapter 6: Describing Your Business</u> <u>and Its Capabilities</u>

Introducing Your Business

What are you selling, anyway?
How do you prepare an elevator pitch?

Describing Your Business Capabilities

Research and development and innovation
Operations
Distribution and delivery
Management
Organisation

<u>Focusing on What You Do Best</u> <u>Outsourcing – Pros and Cons</u>

Reasons to outsource
Reasons to hesitate before outsourcing

Forms on the CD-ROM

Chapter 7: Crafting Your Marketing Plan

Marketing at a Glance

Seeing the big marketing picture
Discerning the nuts and bolts
of a marketing plan

Analysing Your Market Situation

Getting a handle on your market
Assessing your competition
Forecasting your business climate

Setting Marketing Goals and Objectives
Defining Your Position and Brand
Designing Marketing Strategies

Your product/service strategy
Your distribution strategy
Your pricing strategy
Your promotion strategy

<u>Establishing Your Marketing Budget</u> <u>Forms on the CD-ROM</u>

<u>Chapter 8: Deciphering and Presenting</u> Your Financial Situation

<u>Decoding Financial Terminology</u> <u>Keeping the Books</u>

Recording financial information

Starting simple with single entry

Dealing with double entry

Choosing the right accounting program

Outsourcing bookkeeping and accounts

Constructing a Cash-Flow Statement

Making assumptions
Forecasting cash needs
Creating your own cash-flow statement

Putting Together a Profit and Loss Account

Reviewing a sample profit and loss account Creating your own profit and loss account

Creating Your Balance Sheet

Reviewing a sample balance sheet

Appreciating equity

Building your own balance sheet

Analysing Performance

<u>Using ratios</u> <u>Working out your own ratios</u>

<u>Accounting for Pricing</u>

Breaking even Pricing for profit

Calculating your I	break-even	point
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Forecasting and Budgeting

Your financial forecast Your master budget

Forms on the CD-ROM

Part III: Tailoring a Business Plan to Fit Your Needs

Chapter 9: Planning for a One-Person Business

<u>Confronting the Biggest Self-Employment</u> <u>Obstacles</u>

Planning for success
Putting a price on what you do
Treating your business like a business

<u>Tailoring a Business Plan to Fit</u> <u>Your One-Person Enterprise</u>

Business overview
Business environment
Business strategy
Financial review
Action plan

Forms on the CD-ROM

Chapter 10: Planning for a Small Business

Recognising the Importance of a Plan

Preparing Your Small Business Plan

Analysing your business location and the surrounding environment

Defining your business and its purpose

Plotting your business strategy

Clarifying your financial situation

Establishing your action plan

Keeping an Eye Out for Changes on Your Business Horizon Growing - or Not Growing -Your Small Business Forms on the CD-ROM

<u>Chapter 11: Planning for an Established Business</u>

<u>Purpose-Driven Planning</u> <u>Planning to Raise Capital</u>

Bank financing Investor capital

Planning for a Merger or Sale
Planning to Grow Your Business
Planning in Times of Trouble

Diagnosing your problems
Getting a second opinion
Analysing your current situation
Anticipating future economic trouble
Surviving a crash - keep the cash

Charting a Turnaround

Keeping an eye on the clock
Focusing on what's achievable
Getting the right people in the loop
Using your plan to communicate

Forms on the CD-ROM

<u>Chapter 12: Planning for a Not-for-Profit</u> <u>Organisation</u>

Running a Not-for-profit Like a Business

Following your beliefs
Fine-tuning your mission and vision
Creating the appropriate structure
Setting goals and objectives

Organising to Do Good Work

Operations
Organisation
Management
Research and development (R&D)

Keeping the Books

Finding funding
Managing overheads
Putting working cash to work
Staying accountable

Forms on the CD-ROM

<u>Chapter 13: Planning for an E-business</u>

<u>Avoiding the Well-Travelled Bumps</u> <u>on the Cyber Highway</u>

Web presence isn't an all-or-nothing proposition

E-business planning is a continuous process

Know and stick to your mission

Know where the money is coming from

<u>Ironing Out Pressing Planning Issues</u>
<u>Creating an Online Customer Profile</u>
<u>Building an Internet Business</u>

Establishing your value proposition
Constructing a workable e-business
model
Getting funded

<u>Adding an Internet Extension to Your Bricks-and-Mortar Business</u>

Retailing online
Budgeting for your online presence

Forms on the CD-ROM

Part IV: Making the Most of Your Plan

Chapter 14: Putting Your Plan Together

Making a List and Checking It Twice Locating Additional Resources

The bookshop
The web
Business software
Expert advice
Self help

Assembling Your Planning Team

Delegating responsibilities
Setting the ground rules
Putting first things last
Keeping track of everything

Targeting Your Plan to Key Audiences

Identifying your stakeholders

Addressing more than one audience

Creating alternate versions of your plan

<u>Fitting the Pieces Together</u> Forms on the CD-ROM

Chapter 15: Putting Your Plan to Work

Organising Your Business Around Your Business Plan

Form meets function

<u>Duties and responsibilities</u> <u>Systems and procedures</u>

Getting Team Buy-In

Communicating your plan
Leading effectively
Sharing the vision
Encouraging pride of ownership
Developing employee skills

<u>Leading into the Future</u> <u>Keeping Your Plan Current</u>

Monitoring your situation Encouraging feedback

Forms on the CD-ROM

Part V: The Part of Tens

<u>Chapter 16: Ten Signs That Your Plan May Need</u> <u>an Overhaul</u>

Costs Rising, Revenues Falling
Sales Figures Heading South
Not Meeting Financial Projections
Employee Morale Sagging
Key Projects Falling Behind Schedule
New Competitors Appearing
Technology Shaking Up Your World
Important Customers Defecting
Business Strategy is Doing a 180

Growth Getting Out of Control

<u>Chapter 17: Ten Ways to Evaluate a</u> New Business Idea

Do I Really Want to Pursue This Idea? Am I Capable of Pursuing This Idea? Does This Idea Tap My Personal Strengths? Can I Describe My Idea in 25 Words or Less? What's the Closest Thing to My <u>Idea in the Marketplace?</u> Does My Idea Meet a Need or Solve a Customer Problem? Does This Idea Take Advantage of a New Opportunity? What's the Biggest Drawback or Limitation? When Will My Idea Make Money? Am I Willing to Re-mortgage My House?

<u>Chapter 18: Ten Ways to Fund Your</u> <u>Business Plan</u>

Your Own Pocket
Friends and Family
A Bank Loan
Factoring and Discounting
Equipment Leasing and Hire Purchase
Deep-Pocket Partners
Angel Money

Venture Capital
Going Public on a Junior Stock Market
Corporate Venturing

<u>Chapter 19: Ten Sources of Vital Information to Underpin Your Business Plan</u>

Producing a Questionnaire
Talking to Key Customers
Using a Focus Group
Hitting the Local Library
Digging into Directories
Finding your Trade Association
Going to Exhibitions
Surfing the Internet
Talking to your Bank
Using your Network

<u>Chapter 20: Ten Ways to Use Your</u> <u>Business Plan</u>

Putting Your Business Idea to the Test
Turning a Good Idea into
a Viable Business
Determining Your Start-Up Needs
Estimating Your Start-Up
and Running Costs
Uncovering What You're Up Against
Finding Funding
Gauging Progress
Preparing for the Unexpected
Telling the World Who You Are

Inspiring Your Team

Appendix: About the CD

<u>Author-created material: Forms</u>

Other software

Business Plans Kit For Dummies® by Steven Peterson,

Peter Jaret, Barbara Findlay Schenck and Colin Barrow



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Peter Jaret has written for *Newsweek, National Geographic, Health, Men's Journal, Reader's Digest* and dozens of other magazines. He's the author of *In Self-Defense: The Human Immune System* and *Active Living Every Day.* He has developed brochures, white papers and annual reports for the Electric Power Research Institute, Lucas Arts, The California Endowment, WebMD, BabyCenter, Stanford University, Collabria, Home Planet Technologies and others. In 1992, he received the American Medical Association's first-place award for medical reporting. In 1997, he won the James Beard Award for food and nutrition writing. He holds degrees

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Colin Barrow was, until recently, Head of the Enterprise Group at Cranfield School of Management, where he taught entrepreneurship on the MBA and other programmes. He is also a visiting professor at business schools in the US, Asia, France and Austria. His books on entrepreneurship and small business have been translated into twenty languages, including Russian and Chinese. He worked with Microsoft to incorporate the business planning model used in his teaching programmes into the software program, Microsoft Business Planner. He is a regular contributor to newspapers, periodicals and academic journals such as the *Financial Times, The Guardian, Management Today* and the *International Small Business Journal*.

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- Colin Barrow

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Introduction

Business advisors are in no doubt: when you're establishing, expanding or re-energising a business, the best way to start is by writing a business plan. The task can, however, seem a little daunting, which is where this book and its kit come to the rescue.

Business Plans Kit For Dummies, UK edition, doesn't tell you how to proceed; it shows you how, walking you through the process with step-by-step action plans, examples and do-it-yourself forms throughout the book and on the information-packed CD-ROM. So relax. Whether you're planning to launch a brand-new business, kick-start an idling enterprise or take a going concern to all-new heights, this book makes the process straightforward, easy, rewarding – and even fun.

About This Book

You can find plenty of books full of business-planning theories and principles, but this book is different: it cuts through the academics and steers clear of the jargon to provide an easy-to-grasp, step-by-step approach to putting a business plan together. It also offers dozens of forms to make the task easier and includes examples from all kinds of businesses – from freelance contractors and small retailers to online marketers and not-for-profit organisations.

What's more, this UK edition includes input and advice on the most current and pressing issues facing businesses today. In response to the fact that marketing is a top concern of today's entrepreneurs, business owners, CEOs and investors, we dedicated Chapter 7 solely to the topic. Chapter 19 offers ten things to know about finding vital sources of information for underpinning your business plan: anyone reading your business plan wants to be sure that you've really done your homework. Plus, all the chapters incorporate lessons from the latest stresses and strains on the financial system and the credit-crunch, opportunities presented by today's technology and current resources, tips and planning advice.

Conventions Used in This Book

We have a few conventions in this book that you ought to know about. Important terms, which we make every effort to explain, are *italicised*. We place tangential, not-soimportant information in grey boxes, also known as sidebars. And at the end of every chapter, we summarise the forms from that chapter that appear on the CD-ROM.

Speaking of the CD-ROM, all the forms on the CD appear in both Microsoft Word format and as Adobe PDFs. Use whichever file format you're comfortable with. See the Appendix for more info on how to use the CD.

Foolish Assumptions

In writing this book, we've made a few assumptions about you. You've picked up this book, so you're probably starting or growing a business – most likely a small- to

medium-size business, because that's how most ventures start. Maybe you have nothing more than the glimmer of a good idea for a business; maybe you've already started a business and know that the time has come to write a plan; or maybe you're running someone else's business or a non-for-profit organisation and you want to set and follow a clear path to success. In any case, you're excited, ambitious and a little nervous at the thought of creating a business plan. Being excited and ambitious is good, but you need to settle your nerves, because the task you face is achievable, manageable and even enjoyable. Honest. You don't even need previous business experience to make your way through this book, although people with experience will also find plenty of good advice.

How This Book Is Organised

From start to finish, this book offers a simple, step-by-step approach to business planning. We realise that not everyone is going to begin on the first page and end on the last, and so this book is organised to allow you to flip to the area you want and find information you can put to use right away. To get you oriented, here's an overview of the contents.

Part I: Laying the Foundation for Your Plan

The three chapters in this part form the business foundation upon which you write your plan for success.