Microsoft®

Exchange Server 2013

Design, Deploy, and Deliver an **Enterprise Messaging Solution**





Table of Contents

Acknowledgments

About the Authors

Introduction

What's Inside?

<u>Chapter 1: Business, Functional, and Technical Requirements</u>

Building the Foundation for Requirements
Establishing Project Roles
Getting Started with the Exchange Design
Requirements as Part of a Larger Framework
Understanding the Types of Requirements
Requirements Elicitation
Summary

<u>Chapter 2: Exchange Design</u> Fundamentals

Introducing Design Documents
From Requirements to Design
No Single Way to Implement Exchange
How Much Detail Is Enough?
Section Guide
Moving Forward

<u>Chapter 3: Exchange Architectural</u> <u>Concepts</u>

The Evolution of Exchange 2013

Exchange 2013

<u>Summary</u>

<u>Chapter 4: Defining a Highly Available</u> <u>Messaging Solution</u>

Defining Availability

Defining the Cost of Downtime

Planning for Failure

Defining Terms for Availability

Achieving High Availability

Building an Available Messaging System

Summary

<u>Chapter 5: Designing a Successful</u> <u>Exchange Storage Solution</u>

A Brief History of Exchange Storage

Storage Changes in Exchange 2013

Storage Improvements in Exchange Server 2013

Designing a Successful Exchange Storage

Solution

<u>Summary</u>

Chapter 6: Management

<u>Trends in Management of Platforms</u>

Role-Based Access Control

Administration Summary

<u>Chapter 7: Exchange 2013 Hybrid</u> <u>Coexistence with Office 365</u>

What Is Exchange Hybrid?
Why Consider Exchange Hybrid?
Design Considerations
Summary

<u>Chapter 8: Designing a Secure Exchange</u> <u>Solution</u>

Why and What to Secure?

Handling Security Conversations

Designing a Secure Exchange Solution

Protecting against Unauthorized Data Access

Summary

<u>Chapter 9: Compliance</u>

Overview of Messaging Compliance
Regulations
Designing Your Policies
Compliance Solutions
Communication
Summary

Chapter 10: Collaborating with Exchange

What Is Collaboration?
Basic Collaboration with Email

Shared Mailboxes
Resource Mailboxes
Public Folders
Distribution Groups
Site Mailboxes
Summary

Chapter 11: Extending Exchange

Accessing Exchange Programmatically
Choosing the Right API for Exchange
Development in Exchange 2013
Exchange Web Services in Exchange 2013
Migrating a CDO 1.2 VBS Script to a PowerShell
EWS Managed API Script
Mail Apps for Outlook and the Outlook Web App
Best Practices When Writing EWS Code
Exchange, the Microsoft Stack, and Other Third-Party Products
Summary

Chapter 12: Exchange Clients

Types of Exchange Client
Why Does Client Choice Matter?
Performing a Client Inventory
Design Considerations
Summary

<u>Chapter 13: Planning Your Deployment</u>

Exchange 2013 Information Resources

Preparing Active Directory

Designing a Rollout Process

Certificate Considerations

Choosing a Load Balancer

<u>Deploying Operating System-Based Antivirus</u>

Programs

Firewalls and Exchange

<u>Publishing Exchange to the Internet</u>

Preparing Clients

Preproduction Load Testing

<u>User Acceptance Testing</u>

Summary

Chapter 14: Migrating to Exchange 2013

Inter-Org Migrations

Intra-Org Migrations

Moving Mailboxes

Modern Public Folder Data Migration

Foreign Systems

Legacy Exchange Migrations

Common Migration Problems

Migration Improvements in Exchange 2013

Summary

<u>Chapter 15: Operating and Monitoring</u> <u>Exchange Server 2013</u>

Monitoring

Alerting

Reporting
Inventory
Monitoring Enhancements in Exchange 2013
Summary



Design, Deploy, and Deliver an Enterprise Messaging Solution

Nathan Winters

Neil Johnson

Nicolas Blank



Acquisitions Editor: Mariann Barsolo

Development Editor: Gary Schwartz

Technical Editor: Henrik Walther

Production Editor: Liz Britten

Copy Editor: Linda Recktenwald

Editorial Manager: Pete Gaughan

Production Manager: Tim Tate

Vice President and Executive Group Publisher: Richard

Swadley

Vice President and Publisher: Neil Edde

Book Designers: Maureen Forys, Happenstance Type-O-

Rama; Judy Fung

Proofreader: Daniel Aull, Word One, New York

Indexer: Ted Laux

Project Coordinator, Cover: Katherine Crocker

Cover Designer: Ryan Sneed

Cover Image: ©iStockphoto.com/Kalawin

Copyright © 2013 by John Wiley & Sons, Inc., Indianapolis,

Indiana

Published simultaneously in Canada

ISBN: 978-1-118-54190-6

ISBN: 978-1-118-75027-8 (ebk.)

ISBN: 978-1-118-77953-8 (ebk.)

No part of this publication may be reproduced, stored in a retrieval system or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning or otherwise, except as permitted under Sections 107 or 108 of the 1976 United States Copyright Act, without either the prior written permission of the Publisher, or

authorization through payment of the appropriate per-copy fee to the Copyright Clearance Center, 222 Rosewood Drive, Danvers, MA 01923, (978) 750-8400, fax (978) 646-8600. Requests to the Publisher for permission should be addressed to the Permissions Department, John Wiley & Sons, Inc., 111 River Street, Hoboken, NJ 07030, (201) 748-6011, fax (201) 748-6008, or online at http://www.wiley.com/go/permissions.

Limit of Liability/Disclaimer of Warranty: The publisher and the author make no representations or warranties with respect to the accuracy or completeness of the contents of this work and specifically disclaim all warranties, including without limitation warranties of fitness for a particular purpose. No warranty may be created or extended by sales promotional materials. The advice and strategies contained herein may not be suitable for every situation. This work is sold with the understanding that the publisher is not engaged in rendering legal, accounting, or other professional services. If professional assistance is required, the services of a competent professional person should be sought. Neither the publisher nor the author shall be liable for damages arising herefrom. The fact that an organization or Web site is referred to in this work as a citation and/or a potential source of further information does not mean that the author or the publisher endorses the information the organization or Web site may provide or recommendations it may make. Further, readers should be aware that Internet Web sites listed in this work may have changed or disappeared between when this work was written and when it is read.

For general information on our other products and services or to obtain technical support, please contact our Customer Care Department within the U.S. at (877) 762-2974, outside the U.S. at (317) 572-3993 or fax (317) 572-4002.

Wiley publishes in a variety of print and electronic formats and by print-on-demand. Some material included with standard print versions of this book may not be included in e-books or in print-on-demand. If this book refers to media such as a CD or DVD that is not included in the version you purchased, you may download this material at http://booksupport.wiley.com. For more information about Wiley products, visit www.wiley.com.

Library of Congress Control Number: 2013937651

TRADEMARKS: Wiley, the Wiley logo, and the Sybex logo are trademarks or registered trademarks of John Wiley & Sons, Inc. and/or its affiliates, in the United States and other countries, and may not be used without written permission. Microsoft is a registered trademark of Microsoft Corporation. All other trademarks are the property of their respective owners. John Wiley & Sons, Inc. is not associated with any product or vendor mentioned in this book.

Dear Reader,

Thank you for choosing *Microsoft Exchange Server 2013*. This book is part of a family of premium-quality Sybex books, all of which are written by outstanding authors who combine practical experience with a gift for teaching.

Sybex was founded in 1976. More than 30 years later, we're still committed to producing consistently exceptional books. With each of our titles, we're working hard to set a new standard for the industry. From the paper we print on, to the authors we work with, our goal is to bring you the best books available.

I hope you see all that reflected in these pages. I'd be very interested to hear your comments and get your feedback on how we're doing. Feel free to let me know what you think about this or any other Sybex book by sending me an email at nedde@wiley.com. If you think you've found a technical error in this book, please visit http://sybex.custhelp.com. Customer feedback is critical to our efforts at Sybex.

Best regards,

Neil Edde

Vice President and Publisher Sybex, an Imprint of Wiley To my wife, Elizabeth: You have supported, loved, and inspired me through so many challenges. Who would have thought having said "never again" after my first book that I would now have completed two more!

-Nathan Winters

I dedicate this book to the special ladies in my life: to my wife, Mandy, for standing by me while I sacrificed time to make this book happen, and to my daughters, Anna and Lisa. I would also like to thank God for the gift of communication that makes writing a book of this nature possible.

-Nicolas Blank

I would like to dedicate this book to my family, all of whom have supported me throughout the writing process in some way. I would especially like to thank Liz for her tolerance of me writing during the early hours and Leo for always being able to make me smile.

—Neil Johnson

Acknowledgments

As you can probably imagine, writing a book is a hefty task. It requires the inspiration and coordination of many different groups of people without whom it would not be possible. Therefore, I am very grateful for this opportunity to call them out for some well-earned recognition.

Throughout this book, we have worked to ensure that you get the very best advice. This has meant working with our accumulated network of friends and colleagues, calling in favors to ensure that we take advantage of the insights of the top experts in their fields.

I would like to start by thanking Neil Johnson and Nicolas Blank personally. Both fall into the friends and colleagues category. We have worked together in various capacities over the last several years, and without their knowledge, enthusiasm, and sheer hard work, this book would absolutely never have happened.

Of course, outside of the authors, the other major driver behind a book like this is the publisher. As always, Sybex has helped us at every stage of the process with a superb team, starting with Mariann Barsolo, our acquisitions editor, who helped us shape the book and hone in on the audience, Gary Schwartz, our development editor, who put up with the random formatting and grammar that we came up with and turned it into something resembling what you see now, and Liz Britten and the copy editing team who did a crack job in getting this polished for printing while accommodating some late changes! Over all, Pete Gaughan had the job of pushing us to keep at least within some semblance of a schedule!

That leaves one very important person in the team, our technical editor, Henrik Walther. Henrik had a big part to play in ensuring the technical accuracy of the examples throughout the book. As someone with huge experience in the Exchange world, he also provided useful guidance and thoughts on the project as a whole.

As previously mentioned, one of the things that made this book possible was our close network of colleagues who contributed. I would like to give special thanks to the following group of people who contributed significant chunks—up to and including whole chapters.

- Bhargav Shukla, Director of Product Research and Innovation at KEMP Technologies
- Ruth Bacci, Exchange Consultant at Microsoft UK
- Glen Scales, Exchange MVP who works as a freelance developer and engineer specializing in Exchange development
- Steve Goodman, Exchange MVP who works as a technical architect at one of the UK's leading IT services providers
- Nic Bishop, Exchange Technical Solution Professional at Microsoft UK

I would also like to call out specifically members of the Exchange product group who provided support, guidance, and material:

- Julie Xu, Principal Group Program Manager, and Thomson Qu, Program Manager
- Astrid McClean, Senior Program Manager, Quentin Christensen, Program Manager, and Ryan Wilhelm, SDE
- Greg Taylor, Principal Program Manager Lead

—Nathan Winters

There are many people who helped me form ideas or simply spent time with me talking about design and Exchange in general. Among these, I would most like to thank all of my colleagues and customers, without whom my contribution to this book would have been impossible.

I would also like to thank the following people specifically for their help:

- Matt Gossage for his help and insight on the storage and monitoring chapters
- Conrad Sidey for believing in me and making himself available to talk about pretty much anything that I needed to discuss
- Robert Gillies, Andrew Ehrensing, Ross Smith IV, Greg Taylor, Jeff Mealiffe, Ramon Infante, David Espinoza, John Rodriguez, Alexandre Costa, Michael Wilson, Brian Day, and Scott Schnoll, who all provided guidance to me about deploying or designing Exchange Server 2013

-Neil Johnson

I have many people to thank in writing this book, starting with the fine people at Wiley as well as my coauthors, Nathan Winters and Neil Johnson. I would like to extend my thanks to the following individuals:

- Joe Newbert for language and process in dissecting the finer points of requirements in Chapter 1
- Boris Lokhvitsky for your kindness and patience, making the mathematical world accessible to the common man in Chapter 13
- —Nicolas Blank

About the Authors



Nathan Winters has worked in IT since graduating from the Royal College of Music (RCM) in 2003, where he studied the clarinet! His first job was at the RCM, migrating from Exchange 5.5 and Windows NT4 to Exchange and Windows Server 2003. Nathan has since worked in a variety of roles for Microsoft partners, including consultancy and practice management. He now works for Microsoft UK as a presales technical specialist. Throughout 2012 and 2013, Nathan has been a regular speaker at industry conferences, such as TechEd and Exchange Connections, both in Europe and in the United States. Before joining Microsoft, Nathan was active in the UK technical community, running the Exchange user group (MMMUG) and writing numerous articles for Windows IT Pro magazine and the MSExchange.org website, among others. He was awarded the distinction of Microsoft MVP between 2006 and 2011. In addition to this book, Nathan has recently completed *Mastering Microsoft Lync* Server 2013, also published by Sybex/Wiley. On the rare occasions when he is not working, he enjoys wildlife photography and badminton.



Nicolas Blank is a messaging architect, author, and speaker focused on all things Exchange at NB Consult in South Africa. With over 14 years of experience with Exchange, Nicolas consults with customers on cloud-based and on-premises Exchange projects, as well as companies building Exchange-focused products. Nicolas currently holds the status of Microsoft Certified Master, Exchange 2010 and Office 365, and has received the Microsoft MVP award for Microsoft Exchange every year since 2007. Nicolas blogs regularly on Exchange and messaging topics at blankmanblog.com as well as tweeting as @nicolasblank.



Neil Johnson has worked in IT since leaving Derby University, where he studied engineering. Initially, he worked with Novell Netware and Unix but then quickly moved on to Windows NT and Exchange Server. Neil worked in a number of roles, including third-line support, field engineer, technical design authority, and systems analyst before joining Microsoft in 2006. Since joining Microsoft, Neil has led some of the largest and most complex Exchange

deployments in the United Kingdom. He can often be found speaking at Microsoft internal and public events about Exchange or Exchange Online, and he is also an instructor with the rank of Microsoft Certified Solutions Master: Messaging. Neil writes for the Microsoft Exchange Team Blog (EHLO) and maintains both the Jetstress Field Guide and Exchange Client Network Bandwidth Calculator. Neil has a passion for motorsport and is a lifelong Williams F1 team supporter. In his limited spare time, Neil is a keen photographer and loves to explore the national forest woodlands in the midlands where he lives with his son, Leo, and partner, Liz.

Introduction

This book came about after several conversations among the authors that focused on the common problems we found in discussing Exchange architecture with clients. We all felt that while Exchange is a very mature product, many people, from small in-house shops to the largest consultancies, often fall into similar traps when designing, deploying, and delivering a new Exchange-based messaging platform. To this end, we wanted to capture our conversations and experiences with customers and share them more widely in the hope of helping others avoid the common pitfalls we've seen.

Who Should Read This Book

This book is aimed at those among you who are going to be, or are, working closely with Exchange in a design and deployment capacity. You could be working for an in-house IT department as the messaging lead or as part of the messaging team. You could equally be a consultant working for one of the myriad of Microsoft partners who specialize in Exchange. That doesn't necessarily mean that you have to consider yourself an Exchange specialist, however. The point of this book is to help you get it right when you come to run your Exchange project. We appreciate that you won't necessarily be doing this day in and day out, because we all know that IT departments do a messaging upgrade every two to five years. A secondary audience is the architect community: those of you who are supervising the Exchange project as a program of work but are not necessarily involved in every day-to-day aspect.

What You Will Learn

Instead of focusing, as so many books do, on the "click Next" type guidance, we felt it was far more important to teach how to think about an Exchange project. Of course, we have plenty of technical material in the book, and we've made a point to call out where to find more, whether it's on TechNet or on third-party sites. Likewise, we have called on colleagues in the Exchange product group on many occasions to help us give not only the view from the field but also the thought processes behind the creation of Exchange; that is, how it was envisioned.

What's Inside?

This book is very straightforward in structure. In essence, it was conceived as a series of essays on the topics outlined. As such, is it not necessary to read the book from cover to cover, though some may find that useful. We have tried to lay things out in a manner that would make the most sense.

Chapter 1: Business, Functional, and Technical Requirements The goal of this chapter is to help you address and answer questions from the people around you in the form of a common language. Requirements are essential for implementing Exchange 2013 successfully. Exchange brings a huge number of features to the table. How do you choose which features to implement and how specifically should they be implemented? The answer is requirements!

Chapter 2: Exchange Design Fundamentals In Chapter 1, we introduce requirements elicitation as we grapple with the nuances of the different types of requirements and how to distill those into a readable form. In this chapter, our goal is to transform those requirements into design decisions. We examine the

structure of the design document and delve into the content that goes into each section, which includes a discussion of sizing Exchange. We cover the concept that a good design document is not a purely technical record, nor is it purely a business- or project-based one. A well-written design document is intended for many audiences, from the technical implementers on various teams right up to the CEO.

Chapter 3: Exchange Architectural Concepts The aim of this chapter is to define the concepts upon which Exchange is built and then to extrapolate those concepts into the design choices that have resulted in the Exchange version. If you are a messaging 2013 consultant or administrator faced with upgrading from an earlier version of Exchange, then the history section in this chapter will help you address the architectural changes and features required to guide your customer through an upgrade to Exchange 2013. Knowing which features have changed, which have been discontinued, and which have been deemphasized is a critical skill for messaging administrators and consultants. We walk through each of the major functional areas of Exchange 2013 to get you up to speed with the latest in Exchange best practice.

Chapter 4: Defining a Highly Available Messaging eliciting requirements. When Solution availability is often one of the first topics to be raised. This chapter first seeks to define high availability (HA). We then look at which components help provide an HA depth getting solution before into about configuration-related and operational practices required to ensure a high level of uptime.

Chapter 5: Designing a Successful Exchange Storage Solution Over the last 16 years, the adoption of Microsoft Exchange Server, which began in earnest with Exchange 5.5, has expanded dramatically. Email has become a pervasive application, and it is now a primary communication medium for most organizations. Over this time, Exchange storage has also undergone an evolution. Back in 1996, the focus was primarily on making the best use of costly hard disk capacity. In recent years, however, the focus has shifted toward being able to make use of larger and, most significantly, cheaper disks. This chapter covers the history of Exchange storage and then examines how to approach Exchange storage design in Exchange Server 2013, including the data you will need, the tools that are available, and how to validate the solution that you propose.

Chapter 6: Management Some of the biggest elements to consider when planning a new system are the management and operation of that system. After all, it is these elements that together form the majority of the cost of ownership. In this chapter, we focus on the management tools that are available for Exchange. In particular, we cover concepts such as Role-Based Access Control, which enables granular delegation of permissions to administrators. We also address new Exchange features, such as the move to a web-based management interface.

Chapter 7: Exchange 2013 Hybrid Coexistence with Office 365 Exchange hybrid is the term used when an Exchange organization running in a customer or partner datacenter is connected to Microsoft's Office 365. This configuration can provide an extremely rich coexistence feature set that allows mailboxes to be hosted on-premises or in Office 365, and the end-user experience remains virtually the same. This chapter discusses why you may want to evaluate Exchange hybrid, identifies the design considerations, and provides

some tips from real-world deployments to help make sure that your Exchange hybrid project is a success.

Chapter 8: Designing a Secure Exchange Solution
As a messaging consultant, you'll find that some of the
most complex areas in designing a Microsoft Exchange
solution are those relating to security. This chapter
provides you with useful insights to prepare you for the
awkward questions from your security officer and enable
you to elicit the security requirements in a concise
manner, thus avoiding the lengthy and soul-destroying
security workshops and the spectrum of confusion that
will arise from that disparity between the vision and the
reality!

Chapter 9: Compliance This chapter takes you through the discussions that are needed about compliance. We introduce the regulations that businesses face, cover the conversations you need to have with the legal representatives from your organization, discuss the resulting policies that should be set, and then examine what Exchange functionality is available to implement those polices.

Chapter 10: Collaborating with Exchange Exchange is often defined as a groupware product. From the outset, it was intended to be a collaborative software Although it has evolved over time. fundamental purpose of Exchange remains to help people work better together. In this chapter, we discuss exactly what makes Exchange a collaborative product; that is, what is in the current version of Exchange that helps users collaborate right out of the box? Moreover, when you add in the full suite of Office Server products, how does this improve the end-user experience and allow users to get better value out of Exchange and its related products?

Chapter 11: Extending Exchange As a messaging platform, Exchange has grown over the years into a highly competent and cohesive system with a vast range of functionality. Nevertheless, that doesn't preclude the possibility of extending Exchange's functionality or leveraging it through other systems. This chapter examines the use of Exchange as a messaging platform to build upon, and it touches on where it resides within the Microsoft catalog of products. We begin by investigating the concepts and capabilities Exchange provides to developers for creating custom solutions, and we discuss the thought processes behind integrating Exchange with other Microsoft and non-Microsoft systems.

Chapter 12: Exchange Clients One of the reasons behind the success of Exchange Server is that it supports many client types. It is possible to connect to an Exchange mailbox from pretty much any operating system. The experience provided by clients varies so dramatically that end users may not even realize that they are using Exchange Server. This chapter addresses ways in which clients differ and how they may impact your design and deployment approach for Exchange Server 2013. We also discuss some features enhanced in Exchange 2013 that help protect your Exchange 2013 servers from rogue clients.

Chapter 13: Planning Your Deployment Deploying any version of Exchange for the first time can be a daunting task. Each version of Exchange has architectural considerations that are different from previous versions. Prerequisites may even change between service packs as well as best practices relating to both the deployment and operation of Exchange. This chapter will help you to understand what makes Exchange 2013 different from other versions of

Exchange, and it will help to ensure that you achieve a successful rollout.

Chapter 14: Migrating to Exchange 2013 Exchange migrations are just like any other type of solution deployment—they require practical planning to ensure success. This chapter outlines some of the more important aspects for migration planning and some common problems that you may experience in the field.

Chapter 15: Operating and Monitoring Exchange Server 2013 Why monitor and report on your Exchange service? Exchange monitoring, reporting, and alerting are fundamentally about one thing—keeping your messaging infrastructure running sufficiently to meet your service availability targets. Given this fact, it often surprises us that project teams will go to great lengths designing highly available clustered solutions, with overly complex redundant components, and then assume that installing an operations-monitoring product with its out-of-box configuration will be sufficient to keep things running. This chapter takes you through what you really must do to ensure successful monitoring and operations of Exchange.

Hardware and Software Requirements

You have a variety of options to test out the concepts in this book. You can go and start an Exchange deployment project —only kidding! Seriously, however, much of this book discusses concepts and thought processes rather than actual step-by-step technical procedures. Of course, those exist too. In order to immerse yourself into the actual technology, build a lab and get an Office 365 trial tenant. If you want to explore the basic functionality of Exchange, then an Office 365 tenant is one of the simplest ways to get

up and running, because this allows you to test out the vast majority of client-side functionality and much of the administrative side without the need of servers. If the actual underlying workings of Exchange are important to you, then an on-premises lab is a necessity. In this case, much can be achieved on a single, well-specified machine. For example, a lot of the lab work for this book was created on a Dell T7500 workstation with five hard drives and 24 GB of RAM—a fairly lowly specified box these days!

How to Contact the Authors

We welcome feedback from you about this book. Obviously, it's always nice to get messages about what you liked about welcome book. but we also suggestions improvements that we could make in future editions. You can reach Nathan by writing to nathan@clarinathan.co.uk, **Nicholas** at nicholas@nbconsult.co.za, or Neil at neil.johnson@microsoft.com. If you are looking for information about Nathan's future articles or would like to discuss a engagement, visit Nathan's speaking bloa at www.nathanwinters.co.uk.

Sybex strives to keep you supplied with the latest tools and information you need for your work. Please check www.sybex.com/go/exchangedesigndeploy, where we'll post additional content and updates that supplement this book should the need arise.

Chapter 1

Business, Functional, and Technical Requirements

The goal of this chapter is to help you address and answer questions from the people around you in the form of a common language. *Requirements* are essential for implementing Exchange 2013 successfully.

Exchange can be a daunting product to contemplate, with over 20 million lines of code. There are many, many features from which to choose, though some have not changed significantly between Exchange versions (address book generation, for example). Furthermore, there's a discussion of how these features are to be implemented and the entire best practices conversation, which comes with the territory. How do you choose which features to implement and which to leave behind? The answer is requirements. And how do you decide which best practice to apply? Again, the answer is requirements.

Building the Foundation for Requirements

Requirements elicitation can sometimes be seen as boring, tedious, and overly complex. This perception can often derail this most critical part of a new project. Requirements elicitation is traditionally associated with software engineering, which implies a long list of requirements to

satisfy the discipline of creating or modifying software. With the exception of writing scripts, most administrators who wish to implement Exchange don't need to know or care about the difference between a functional and a business requirement, since they're not creating software from scratch. However, we still need to capture the essence of "why" we are taking certain actions, as well as the "what" and the "how" we are doing them.

This chapter is particularly important for the Exchange administrator or consultant who may have been tasked with installing, upgrading, or migrating to Exchange for the first time in a formal manner and who doesn't know where to start. Even if you have successfully implemented Exchange, this chapter will still be of tremendous value to you if this is the first time that you are the one documenting a design.

Requirements are the core of an Exchange project. Based on the requirements, a host of other documentation items can be affected. These may include the following:

- Vision and scope document
- The Exchange 2013 design
- Testing plan
- Migration plan
- The bill of materials required to implement Exchange
- Test case documentation
- Adjustments to the disaster recovery plan (DRP)

A good place to start is to learn how to identify and document requirements correctly and with enough detail to satisfy people from different parts of IT and within the business as a whole. A bad place to begin is by installing Exchange on the basis of a diagram only. Since we are in IT, we often start with a diagram of something and then wind up making design changes on the fly.

Documenting requirements is thus a critical part of the design process, as we will explore later in this chapter. In summary, this chapter will equip you with the tools to