

the **law** of tax-exempt organizations

Twelfth Edition

2023 Cumulative Supplement



Bruce R. Hopkins Shane T. Hamilton

WILEY

the **law** of tax-exempt organizations

Twelfth Edition

2023 Cumulative Supplement





BECOME A SUBSCRIBER!

Did you purchase this product from a bookstore?

If you did, it's important for you to become a subscriber. John Wiley & Sons, Inc. may publish, on a periodic basis, supplements and new editions to reflect the latest changes in the subject matter that you *need to know* in order to stay competitive in this ever-changing industry. By contacting the Wiley office nearest you, you'll receive any current update at no additional charge. In addition, you'll receive future updates and revised or related volumes on a 30-day examination review.

If you purchased this product directly from John Wiley & Sons, Inc., we have already recorded your subscription for this update service.

To become a subscriber, please call 1-877-762-2974 or send your name, company name (if applicable), address, and the title of the product to:

mailing address: Supplement Department

John Wiley & Sons, Inc. 10475 Crosspoint Blvd. Indianapolis, IN 46256

e-mail: subscriber@wiley.com fax: 1-800-605-2665 online: www.wiley.com

For customers outside the United States, please contact the Wiley office nearest you:

Professional & Reference Division
John Wiley & Sons Canada, Ltd.

90 Eglinton Ave. E. Suite 300

John Wiley & Sons, Ltd.
European Distribution Centre
New Era Estate

90 Eglinton Ave. E. Suite 300 New Era Estat Toronto, Ontario M4P 2Y3 Oldlands Way

Canada Bognor Regis, West Sussex Phone: 416-236-4433 PO22 9NQ, UK

Phone: 1-800-567-4797 Phone: (0)1243 779777
Fax: 416-236-8743 Fax: (0)1243 843 123
Email: canada@wlley.com Email: customer@wlley.co.uk

John Wiley & Sons Australia, Ltd. John Wiley & Sons (Asia) Pte., Ltd.

42 McDougall Street 1 Fusionopolis Walk
Milton, Queensland 4064 #07-01 Solaris South Tower
AUSTRALIA SINGAPORE 138628

Phone: 61-7-3859-9755 Phone: 65-6302-9838 Fax: 61-7-3859-9715 Fax: 65-6265-1782

Email: aus-custservice@wiley.com

Customer Service: 65-6302-9800

Email: asiacart@wiley.com

the **law** of tax-exempt organizations

Twelfth Edition

2023 Cumulative Supplement

Bruce R. Hopkins Shane T. Hamilton



WILEY

Copyright © 2023 by John Wiley & Sons, Inc. All rights reserved.

Published by John Wiley & Sons, Inc., Hoboken, New Jersey. Published simultaneously in Canada.

No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning, or otherwise, except as permitted under Section 107 or 108 of the 1976 United States Copyright Act, without either the prior written permission of the Publisher, or authorization through payment of the appropriate per-copy fee to the Copyright Clearance Center, Inc., 222 Rosewood Drive, Danvers, MA 01923, (978) 750-8400, fax (978) 750-4470, or on the web at www.copyright.com. Requests to the Publisher for permission should be addressed to the Permissions Department, John Wiley & Sons, Inc., 111 River Street, Hoboken, NJ 07030, (201) 748-6011, fax (201) 748-6008, or online at http://www.wiley.com/go/permission.

Trademarks: Wiley and the Wiley logo are trademarks or registered trademarks of John Wiley & Sons, Inc. and/or its affiliates in the United States and other countries and may not be used without written permission. All other trademarks are the property of their respective owners. John Wiley & Sons, Inc. is not associated with any product or vendor mentioned in this book.

Limit of Liability/Disclaimer of Warranty: While the publisher and author have used their best efforts in preparing this book, they make no representations or warranties with respect to the accuracy or completeness of the contents of this book and specifically disclaim any implied warranties of merchantability or fitness for a particular purpose. No warranty may be created or extended by sales representatives or written sales materials. The advice and strategies contained herein may not be suitable for your situation. You should consult with a professional where appropriate. Further, readers should be aware that websites listed in this work may have changed or disappeared between when this work was written and when it is read. Neither the publisher nor authors shall be liable for any loss of profit or any other commercial damages, including but not limited to special, incidental, consequential, or other damages.

For general information on our other products and services or for technical support, please contact our Customer Care Department within the United States at (800) 762-2974, outside the United States at (317) 572-3993 or fax (317) 572-4002.

Wiley also publishes its books in a variety of electronic formats. Some content that appears in print may not be available in electronic formats. For more information about Wiley products, visit our web site at www.wiley.com.

Library of Congress Cataloging-in-Publication Data is Available:

ISBN: 9781119538042 (main book) ISBN: 9781119985327 (paperback) ISBN: 9781119985341 (ePDF) ISBN: 9781119985334 (ePub)

Cover Design: Wiley

Cover Image: © Christina Krivonos / Shutterstock

Contents

Abou Prefac Abou		ors xx x x e Resources xx	xv vii cix cxi iii
	ΓONE:	INTRODUCTION TO THE LAW OF TAX-EXEMPT IONS	
1	Definition	on of and Rationales for Tax-Exempt Organizations	3
	§ 1.1	Definition of Nonprofit Organization 3	
	§ 1.2 § 1.4	(a) Nonprofit Organization Defined 3 Definition of Tax-Exempt Organization 4 Political Philosophy Rationale 4	
2	Overvie	w of Nonprofit Sector and Tax-Exempt Organizations	5
PA R ⁻ 1	§ 2.1 § 2.2	Profile of Nonprofit Sector 5 Organization of IRS 7 (a) IRS in General 7 (a-1) Prospective Restructuring of IRS 7 (b) Tax Exempt and Government Entities Division 8 FUNDAMENTALS OF THE LAW OF	
		ORGANIZATIONS	
3	Tax Exen	nption: Source and Recognition	11
	§ 3.2	Recognition of Tax Exemption 11 (a) General Rules 11	
	§ 3.3	Recognition of Public Charity, Private Foundation Status 11	
4	Organiz	ational, Operational, and Related Tests and Doctrines	13
	§ 4.1	Forms of Tax-Exempt Organizations 13 (a) General Rules 13	
	§ 4.3	Organizational Test 13 (e) Rules for Limited Liability Companies 14	
	§ 4.4	Primary Purpose Test 16	

■ **v** ■

	§ 4.5	Operational Test 16					
	0.45	(a) Basic Rules 16					
	§ 4.7	Commensurate Test 16 State Action Doctrine 16					
	§ 4.8						
	2.4.0	(d) Statutory Law 16					
	§ 4.9	Commerciality Doctrine 16					
		(e) Other Applications of Doctrine 16					
		(f) Elements of Commerciality 17					
		(g) IRS Ruling Policy 17					
		(h) Contemporary Perspective on Doctrine 18					
5	Nonprof	it Governance	19				
	§ 5.3	Board Duties and Responsibilities 19					
		(a) Duty of Care 19					
		(b) Duty of Loyalty 20					
		(c) Duty of Obedience 20					
	§ 5.7	IRS and Governance 20					
	U	(c) IRS Ruling Policy 20					
PAR	T THREE:	TAX-EXEMPT CHARITABLE ORGANIZATIONS					
6	Concept	of Charitable	25				
	§ 6.2	Public Policy Doctrine 25					
		(a) General Principles 25					
		(b) Race-Based Discrimination 25					
	§ 6.3	Collateral Concepts 26					
		(a) Requirement of Charitable Class 26					
		(i) Illegal Activities 26					
7	Charitab	le Organizations	29				
	§ 7.2	Relief of Distressed 29					
	37.2	(b) Disaster Relief Programs 29					
	§ 7.4	Provision of Housing 34					
	§ 7.6	Promotion of Health 34					
	37.0	(a) Hospital Law in General 35					
		(b) Additional Statutory Requirements for Hospitals 36					
	§ 7.7	(m) Accountable Care Organizations 36 Lessening Burdens of Government 36					
	§ 7.8	Advancement of Education 37					
	§ 7.3 § 7.11	Promotion of Social Welfare 38					
	§ 7.11 § 7.14	Fundraising Organizations 38					
	57.11	(c) Other Exemption Issues 38					
	§ 7.15	Instrumentalities of Government 38					
	٠٠						

	§ 7.16	Other Categories of Charity 38 (a) Environmental Protection 38 (e) Local Economic Development 39	
	§ 7.17	(e) Local Economic Development 39 Qualified Opportunity Zones 39	
8	Educatio	onal Organizations	41
	§ 8.3	Educational Institutions 41 (a) Schools, Colleges, and Universities 41	
	§ 8.4	Instruction of Individuals 42	
	§ 8.5	Instruction of Public 42	
9	Scientifi	ic Organizations	45
	§ 9.2	Concept of Research 45	
10	Religiou	ıs Organizations	47
	§ 10.1	Constitutional Law Framework 47 (a) General Constitutional Law Principles 47 (c) Internal Revenue Code Provisions 48	
	§ 10.2	Federal Tax Law Definition of <i>Religion</i> 48 (c) Abuse of Tax Exemption 48	
	§ 10.3	Churches and Similar Institutions 48 (b) Associational Test 48 (c) Principle of Respect for Autonomy 48	
	§ 10.5 § 10.7	Integrated Auxiliaries of Churches 49 Religious Orders 49	
11	Other Ty	ypes of Charitable Organizations	51
	§ 11.2 § 11.8	Amateur Sports Organizations 51 Donor-Advised Funds 51 (b) Statutory Criteria 51 (c) Portrait of Donor-Advised Fund Universe 51	
	§ 11.9	(d) Litigation 53Endowment Funds 54(b) College and University Endowment Tax 54	
12	Public C	Charities and Private Foundations	59
	§ 12.1	Federal Tax Law Definition of <i>Private Foundation</i> 59 (a) <i>Private Foundation</i> Defined 59 (b) Private Operating Foundations 59 (d) Conduit Foundations 59	
	§ 12.3	Categories of Public Charities 59 (b) Publicly Supported Charities 59 (c) Supporting Organizations 61	

	§ 12.4	Private Foundation Rules 62 (f) Other Provisions 62		
PART	FOUR:	OTHER TAX-EXEMPT ORGANIZATIONS		
13 Social W		Velfare Organizations		
	§ 13.1	Concept of <i>Social Welfare</i> 65 (a) General Rules 65 (b) Benefits to Members 65		
	§ 13.3	Conduct of Business 66		
14	Business	Leagues and Similar Organizations	67	
	§ 14.1	Concept of <i>Business League</i> 67 (a) General Principles 67 (g) Certification Programs 67		
	§ 14.2	Disqualifying Activities 68 (a) Line-of-Business Requirement 68 (b) For-Profit Business Activities 68 (c) Performance of Particular Services 68 (d) Private Inurement and Private Benefit 69		
15	Social C	lubs	71	
	§ 15.1 § 15.3 § 15.4 § 15.5	Social Clubs in General 71 (b) Club Functions 71 Investment Income Limitation 72 Exceptions to Limitations 72 Taxation of Social Clubs 72		
16	Labor, A	gricultural, and Horticultural Organizations	73	
	§ 16.1 § 16.2	Labor Organizations 73 Agricultural Organizations 73		
17	Political	Organizations	75	
	§ 17.4 § 17.5	Public Policy Advocacy Activities 75 Taxation of Political Organizations 75		
18	Employe	ee Benefit Funds	77	
	§ 18.3	Voluntary Employees' Beneficiary Associations 77		
19	Other Ca	ategories of Tax-Exempt Organizations	79	
	§ 19.4	Fraternal Organizations 79 (a) Fraternal Beneficiary Societies 79 (b) Domestic Fraternal Societies 79		

§ 19.6 § 19.9 § 19.11 § 19.12 § 19.14 § 19.18 § 19.20 § 19.21 § 19.22	Veterans' Organizations 80 (a) General Rules 80 Farmers' Cooperatives 80 Homeowners' Associations 80 Qualified Health Insurance Issuers 80 ABLE Programs 80 Professional Sports Leagues 81 Governmental and Quasi-Governmental Entities 81 (a) Intergovernmental Immunity 81	
	(b) Income Exclusion Rule 82	
§ 19.24	(c) Integral Parts of States 82 Other Categories of Tax-Exempt Organizations 82	
PART FIVE:	PRINCIPAL EXEMPT ORGANIZATION LAWS	
20 Private	Inurement and Private Benefit Doctrines	85
§ 20.4	Compensation Issues 85	
§ 20.5	(b) Determining Reasonableness of Compensation 85 Executive Compensation Tax 86	
§ 20.6	 (a) Statutory Law 86 (b) Perspectives 86 (c) Regulations 87 (d) TIGTA Examination 91 Other Forms of Private Inurement 91 	
	 (a) Rental Arrangements 91 (b) Lending Arrangements 92 (c) Sales of Assets 92 (e) Equity Distributions 92 (h) Tax Avoidance Schemes 92 (i) Services Rendered 92 (j) Business Referral Operations 93 	
	(l) Retained Interests 93	
§ 20.10 § 20.12 § 20.13	 (m-1) Successors to For-Profit Companies 93 Private Inurement and Business Leagues 94 Private Inurement and Other Categories of Exempt Organizations 94 Private Benefit Doctrine 95 	
	(a) General Rules 95(c) Joint Venture Law 96(d) Perspective 97	

21	Intermed	diate Sanctions	99
	§ 21.3	Disqualified Persons 99	
	§ 21.4	Transactions Involved 100	
		(c) Automatic Excess Benefit Transactions in General 100	
	§ 21.14	Return for Payment of Excise Taxes 100	
	§ 21.16	Interrelationship with Private Inurement Doctrine 100	
22	Legislati	ive Activities by Tax-Exempt Organizations 10	01
	§ 22.3	Lobbying by Charitable Organizations 101	
		(b) Concept of <i>Lobbying</i> 101	
		(c) Substantial Part Test 101	
		(d) Expenditure Test 101	
	§ 22.6	Legislative Activities of Business Leagues 102	
		(a) Business Expense Deduction Disallowance Rules 102	
		(c) Proxy Tax Rules 102	
22	Dolitical	Compaign Activities by Tay Evenut Organizations 1	03
23		1 0 7 1 0	US
	§ 23.2	Prohibition on Charitable Organizations 103	
		(b) Participation or Intervention 103	
	§ 23.3	Political Campaign Expenditures and Tax Sanctions 103	
	§ 23.6	Political Activities of Social Welfare Organizations 104	
		(a) Allowable Campaign Activity 104	
24	Unrelate	ed Business: Basic Rules 10	05
	§ 24.1	Introduction to Unrelated Business Rules 105	
	§ 24.2	Definition of Trade or Business 105	
		(e) Charging of Fees 105	
		(j) Concept of Investment Plus 105	
	§ 24.3	Definition of Regularly Carried On 106	
		(a) General Principles 106	
		(b) Determining Regularity 106	
	§ 24.4A	Deemed Unrelated Business Income 106	
	§ 24.5	Contemporary Applications of Unrelated Business Rules 106	5
		(e) Business Leagues 106	
		(i) Fundraising 107	
		(q) Other Organizations' Exempt Functions 107	
	§ 24.9	Unrelated Debt-Financed Income 107	
		(b) Debt-Financed Property 107	
		(c) Acquisition Indebtedness 107	
		(d) Exempt Function Borrowing 108	
		(e) Administrative Needs Borrowing 108	

25	25 Unrelated Business: Modifications, Exceptions, Special Rules, and Taxation				
	§ 25.1	Modifications 111 (g) Royalties 111 (h) Rent 112 (i-1) Income from Controlled Entities 112 (n-1) Global Intangible Low-Taxed Income 113			
	§ 25.2	Exceptions 113 (a) Volunteer-Conducted Businesses 113 (b) Convenience Businesses 114 (c) Sales of Gift Items 114 (h) Gambling 115 (j) Low-Cost Articles 115 (l) Associate Member Dues 115			
	§ 25.3	Special Rules 115			
	§ 25.4	Fringe Benefit Rules 116			
	§ 25.5	"Bucketing" Rule 116 (a) Statutory Law 116 (b) Regulations 117 (c) Medical Marijuana Dispensary Cases 121			
	§ 25.7 F SIX: A MPTION	Deduction Rules 122 (a) General Rules 122 (b) Charitable Deduction 123 (c) Specific Deduction 123 (d) Net Operating Losses 123 CQUISITION AND MAINTENANCE OF TAX			
26	Evempti	on Recognition and Notice Processes	127		
20	§ 26.1	Recognition Application Procedure 127 (a) Introduction 127 (b) General Procedures 129 (c) Completed Application 131 (d) User Fees 131 (e) Penalties for Perjury 132 (g) Streamlined Application 132 (h) Reliance on Determination Letters 133 (i) Post-Determination Review 133	127		
	§ 26.3	Nonprivate Foundation Status 134 (a) Notice Requirement 134 (b) Rules for New Publicly Supported Charities 134			
	§ 26.4	Requirements for Social Welfare Organizations 134			

	§ 26.8 § 26.10 § 26.10A	Requirements for Certain Health Insurance Issuers 135 Rules for Other Categories of Organizations 135 Determination Letter Requests on Form 8940 135 (a) General Rules 135 (b) Changes in Public Charity/Private Foundation Status 136
	§ 26.10B § 26.11	Withdrawal of Request for Determination Letter 137 Group Exemption Rules 137 (a) General Rules 137 (b) Advantages and Disadvantages of Group Exemption 138
	§ 26.12 § 26.13 § 26.14 § 26.16 § 26.17	(c) Proposed Revised Procedures 138 Suspension of Tax Exemption 142 Notice Requirements for Social Welfare Organizations 143 Notice Requirements for Political Organizations 143 Forfeiture of Tax Exemption 143 Constitutional Law Aspects of Process 144
27	Adminis	trative and Litigation Procedures 147
	§ 27.1	Administrative Procedures Where Recognition Denied 147 (a) Requests Receiving Appeals Office Consideration 147 (b) Matters Not Receiving Appeals Office Consideration 148
	27.2	Revocation or Modification of Tax-Exempt Status: Administrative Procedures 149
	§ 27.3 § 27.4 § 27.5	Retroactive Revocation of Tax-Exempt Status 149 Statute of Limitations Matters 150 Revocation of Tax-Exempt Status: Litigation Procedures 150 (a) General Rules 150
	§ 27.6	 (b) Declaratory Judgment Rules 152 IRS Examination Procedures and Practices 153 (a) General IRS Exempt Organizations Audit Procedures and Practices 153 (b) IRS Exempt Organizations Examination Guidelines 155 (c) Church Audits 159
	§ 27.9	(c) Church Audits 159 IRS Disclosure to State Officials 159
28	Operatio	onal Requirements 161
	§ 28.1	Changes in Operations or Form 161 (a) Changes in Operations 161
	§ 28.2	 (a) Changes in Operations 161 Annual Reporting Rules 162 (a) Overview of Annual Information Returns 162 (b) Content of Annual Information Returns 164 (c) Exceptions to Reporting Requirements 166 (e) Group Returns 167

	§ 28.3	Notification Requirement 168	
	§ 28.5	Filing Requirements and Tax-Exempt Status 168	
	§ 28.8	Electronic Filing Rules 168	
		(d) Law Revision in 2020 168	
	§ 28.9	Unrelated Business Income Tax Returns 169	
	§ 28.10	IRS Document Disclosure Rules 170	
		(a) Federal Tax Law Disclosure Requirements 170	
	§ 28.11	Document Disclosure Obligations of Exempt	
		Organizations 170	
		(a) General Rules 170	
		(d) Failure to Comply 170	
		(g) Penalties 170	
		(i) Donor Information Disclosure 171	
		(j) Donor Information Disclosure—State Fundraising	
		Laws 172	
	§ 28.14	Insurance Activities 176	
		(b) Commercial-Type Insurance Rules 176	
		(c) Charitable Split-Dollar Insurance Plans 176	
	§ 28.17	Tax-Exempt Organizations and Tax Shelters 176	
	§ 28.17	International Grantmaking Requirements 176	
		(a) Charitable Organizations Generally 177	
		(b) Private Foundations 177	
		(c) Anti-Terrorist Financing Guidelines 178	
	§ 28.18	Recordkeeping Requirements 178	
28A		Recordkeeping Requirements 178	179
28A	Tax-Exer	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters 180 Concept of Tax Shelter 180	179
28A	Tax-Exer	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters 180 Judicial Doctrines 181	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters 180 Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters 180 Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters 178 Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184	179
28A	Tax-Exer § 28A.1	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186 (d) Participation in Reportable Transactions 187	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186 (d) Participation in Reportable Transactions 187 (e) Participant Disclosure Requirements 188	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186 (d) Participation in Reportable Transactions 187 (e) Participant Disclosure Requirements 188 (f) Material Advisor Disclosures 189	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186 (d) Participation in Reportable Transactions 187 (e) Participant Disclosure Requirements 188 (f) Material Advisor Disclosures 189 (g) Material Advisors Lists Requirements 189	179
28A	Tax-Exer § 28A.1 § 28A.2	Recordkeeping Requirements 178 mpt Organizations and Tax Shelters Concept of Tax Shelter 180 Judicial Doctrines 181 (a) Sham Transaction Doctrine 181 (b) Economic Substance Doctrine 182 (c) Business Purpose Doctrine 182 (d) Substance-over-Form Doctrine 182 (e) Step Transaction Doctrine 183 (f) Countervailing Case Law 184 Tax Shelter Law in General 185 (a) IRS's Office of Tax Shelter Analysis 185 (b) Other IRS Initiatives 185 (c) Reportable Transactions 186 (d) Participation in Reportable Transactions 187 (e) Participant Disclosure Requirements 188 (f) Material Advisor Disclosures 189	179

(a) Transfers of Incidence of Taxation 193 (b) Abuse of Corporations Sole 195 (c) A Disputed Tax Shelter 195 (d) Overvaluation Is Often Key Issue 197 (e) "Charitable Giving" Plan Failed 198 (f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Charitable Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries \$ 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring \$ 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Exempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 28A.4	Exempt Organizations and Tax Shelter Penalties 191	
(b) Abuse of Corporations Sole 195 (c) A Disputed Tax Shelter 195 (d) Overvaluation Is Often Key Issue 197 (e) "Charitable Giving" Plan Failed 198 (f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (c) Federal Tax Law 213 (b) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 28A.5	Exempt Organizations' Involvement in Shelters 193	
(c) A Disputed Tax Shelter 195 (d) Overvaluation Is Often Key Issue 197 (e) "Charitable Giving" Plan Failed 198 (f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (c) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217				
(d) Overvaluation Is Often Key Issue 197 (e) "Charitable Giving" Plan Failed 198 (f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring \$ 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217			•	
(e) "Charitable Giving" Plan Failed 198 (f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217			• * *	
(f) Syndicated Conservation Easements 199 (g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217				
(g) Donor-Advised Funds 200 (h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (b) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217				
(h) Patient Assistance Programs 201 (i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 215 § 32.8 Conversion from One Exempt Status to Another 217				
(i) Other Tax Shelters in Exempt Organizations Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (c) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217			Ψ,	
Context 201 § 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217			~	
§ 28A.6 GAO Findings and Recommendations 202 § 28A.7 "Dirty Dozen" Listings 204 PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries \$ 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures \$ 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring \$ 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217				
PART SEVEN: INTERORGANIZATIONAL STRUCTURES AND OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiaries 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring \$ 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217		COOAC		
OPERATIONAL FORMS 29 Tax-Exempt Organizations and Exempt Subsidiaries 207		-	e e e e e e e e e e e e e e e e e e e	
 29 Tax-Exempt Organizations and Exempt Subsidiaries § 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217 	PAR	Γ SEVEN:	: INTERORGANIZATIONAL STRUCTURES AND	
§ 29.2 Charitable Organizations as Subsidiaries 207 (b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217	OPE	RATION	AL FORMS	
(b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217	29	Tax-Exer	npt Organizations and Exempt Subsidiaries	207
(b) Subsidiaries of Domestic Organizations 207 § 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		\$ 29.2	Charitable Organizations as Subsidiaries 207	
§ 29.3 Tax-Exempt Subsidiaries of Charitable Organizations 207 § 29.7 Revenue from Tax-Exempt Subsidiary 207 30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217		3 = - 1=	•	
30 Tax-Exempt Organizations and For-Profit Subsidiaries § 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures § 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 § 32.8 Conversion from One Exempt Status to Another 217		§ 29.3		
§ 30.2 Potential of Attribution to Parent 209 31 Tax-Exempt Organizations and Joint Ventures		§ 29.7	Revenue from Tax-Exempt Subsidiary 207	
\$31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring 213 § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b) Federal Tax Law 213 (c) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217	30	Tax-Exer	npt Organizations and For-Profit Subsidiaries	209
§ 31.3 Whole-Entity Joint Ventures 211 (b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring 213 § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 30.2	Potential of Attribution to Parent 209	
(b) IRS Guidance 211 32 Tax-Exempt Organizations: Other Operations and Restructuring 213 § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217	31	Tax-Exer	npt Organizations and Joint Ventures	211
32 Tax-Exempt Organizations: Other Operations and Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 31.3	Whole-Entity Joint Ventures 211	
 Restructuring § 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217 			(b) IRS Guidance 211	
§ 32.1 Mergers 213 § 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217	32	Tax-Exer	npt Organizations: Other Operations and	
§ 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		Restruct	uring	213
§ 32.6 Conversion from Exempt to Nonexempt Status 213 (a) State Law 213 § 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 32.1	Mergers 213	
§ 32.7 Conversion from Nonexempt to Exempt Status 213 (b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 32.6		
(b) Federal Tax Law 213 (b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217			(a) State Law 213	
(b-1) Focus on College Conversions 215 § 32.8 Conversion from One Exempt Status to Another 217		§ 32.7	Conversion from Nonexempt to Exempt Status 213	
§ 32.8 Conversion from One Exempt Status to Another 217				
		2.00 =		
To Jon. 010		§ 32.8	Conversion from One Exempt Status to Another 217	
index 219	Inde	x		219

A Letter to the Reader

It is with a heavy heart that we relay the news to you that Bruce Richard Hopkins, JD, LLM, SJD passed away on October 31, 2021. Bruce's love for the law and for writing resulted in a wonderful relationship with Wiley that lasted for better than 30 years. Throughout that time, Bruce penned more than 50 books as well as writing *Bruce R. Hopkins' Nonprofit Counsel* (a newsletter published monthly for 40 years). Bruce's texts are practical guides about nonprofits written for both lawyers *and* laypeople, many of which are considered vital to law libraries across the country. The ideas just kept flowing.

Beloved by many, Bruce was often referred to as the "Dean of Nonprofit Law." His teaching muscle was built over a period of 19 years when he was a Professional Lecturer in Law at George Washington University National Law Center. Later, as Professor from Practice at the University of Kansas, School of Law, Bruce exercised his generative spirit teaching and mentoring younger colleagues. Always the legal scholar, he could brilliantly take complicated concepts and distill them down into easily understood principles for beginners, seasoned colleagues, and those unfamiliar with the subject matter. He was a presenter and featured speaker, both nationally and internationally, at numerous conferences throughout his career, among them Representing and Managing Tax-Exempt Organizations (Georgetown University Law Center, Washington, DC) and the Private Foundations Tax Seminar (El Pomar Foundation, Colorado Springs, Colorado). He practiced law in Washington, DC and Kansas City, Missouri, for over 50 years, receiving numerous awards and forms of recognition for his efforts.

Bruce will be dearly missed, not solely for his contributions to the Wiley catalog, but because he was a wonderful person who was loved and respected both by all of us at Wiley and by all those he encountered.

About the Authors

BRUCE R. HOPKINS was the principal in the Bruce R. Hopkins Law Firm, LLC, Kansas City, Missouri. He concentrated his practice on the representation of tax-exempt organizations. His practice ranged over the entirety of law matters involving exempt organizations, with emphasis on the formation of nonprofit organizations, acquisition of recognition of tax-exempt status for them, the private inurement and private benefit doctrines, governance, the intermediate sanctions rules, legislative and political campaign activities issues, public charity and private foundation rules, unrelated business planning, use of exempt and for-profit subsidiaries, joint venture planning, tax shelter involvement, review of annual information returns, the law of charitable giving, and fundraising law issues.

Mr. Hopkins served as chair of the Committee on Exempt Organizations, Tax Section, American Bar Association; chair, Section of Taxation, National Association of College and University Attorneys; and president, Planned Giving Study Group of Greater Washington, DC.

Mr. Hopkins was the series editor of Wiley's Nonprofit Law, Finance, and Management Series. In addition to being the author of The Law of Tax-Exempt Organizations, Twelfth Edition, he was the author of The Tax Law of Charitable Giving, Sixth Edition; The Tax Law of Private Foundations, Fifth Edition; The Planning Guide for the Law of Tax-Exempt Organizations: Strategies and Commentaries; Bruce R. Hopkins' Nonprofit Law Library (e-book); Tax-Exempt Organizations and Constitutional Law: Nonprofit Law as Shaped by the U.S. Supreme Court; Bruce R. Hopkins' Nonprofit Law Dictionary; IRS Audits of Tax-Exempt Organizations: Policies, Practices, and Procedures; The Tax Law of Associations; The Tax Law of Unrelated Business for Nonprofit Organizations; The Nonprofits' Guide to Internet Communications Law; The Law of Intermediate Sanctions: A Guide for Nonprofits; Starting and Managing a Nonprofit Organization: A Legal Guide, Seventh Edition; Nonprofit Law Made Easy; Charitable Giving Law Made Easy; Private Foundation Law Made Easy; 650 Essential Nonprofit Law Questions Answered; The First Legal Answer Book for Fund-Raisers; The Second Legal Answer Book for Fund-Raisers; The Legal Answer Book for Nonprofit Organizations; and The Second Legal Answer Book for Nonprofit Organizations. He was the coauthor, with Thomas K. Hyatt, of The Law of Tax-Exempt Healthcare Organizations, Fourth Edition; with Alicia M. Beck, of The Law of Fundraising, Fifth Edition; with David O. Middlebrook, of Nonprofit Law for Religious Organizations: Essential Questions & Answers; with Douglas K. Anning, Virginia C. Gross, and Thomas J. Schenkelberg, of The New Form 990: Law, Policy, and Preparation; also with Ms. Gross, of Nonprofit Governance: Law, Practices & Trends; and with Ms. Gross and Mr. Schenkelberg, of Nonprofit Law for Colleges and Universities: Essential Questions and Answers for Officers, Directors, and Advisors. He also wrote Bruce R. Hopkins' Nonprofit Counsel, a monthly newsletter, published by John Wiley & Sons.

ABOUT THE AUTHORS

A legacy website providing information about the law of tax-exempt organizations is available at www.brucerhopkinsbooks.com. Materials posted on this site include discussions of his books and various indexes that accompany his monthly newsletter.

Mr. Hopkins received the 2007 Outstanding Nonprofit Lawyer Award (Vanguard Lifetime Achievement Award) from the American Bar Association, Section of Business Law, Committee on Nonprofit Corporations. He was listed in *The Best Lawyers in America*, Nonprofit Organizations/Charities Law, 2007–2021.

Mr. Hopkins was the Professor from Practice at the University of Kansas School of Law, where he taught courses on the law of tax-exempt organizations.

Mr. Hopkins earned his JD and LLM degrees at George Washington University, his SJD at the University of Kansas, and his BA at the University of Michigan. He was a member of the bars of the District of Columbia and the state of Missouri.

SHANE T. HAMILTON is a shareholder in Hamilton Vopelak P.C. in Coppell, Texas, and Special Counsel for tax-exempt organization matters for Miller & Chevalier Chartered in Washington, DC. He exclusively represents non-profit, tax-exempt organizations, with a significant concentration in the area of company-sponsored and family-endowed private foundations. In addition to advising private foundations and other tax-exempt organizations on a wide variety of tax compliance and other legal matters, Mr. Hamilton also represents them before the IRS in the context of IRS examinations, protests to the IRS Independent Office of Appeals, and closing agreement and private letter ruling requests.

In addition to being the coauthor of this 2023 Cumulative Supplement to *The Law of Tax-Exempt Organizations, Twelfth Edition*, Mr. Hamilton is the coauthor, also with Bruce R. Hopkins, of the 2023 Cumulative Supplement to *The Tax Law of Private Foundations, Fifth Edition*.

Mr. Hamilton earned his JD at the University of Virginia School of Law, and also earned a BA in Economics and an MA in English Literature from the University of Virginia. He is a member of the bars of the District of Columbia, the State of Texas, and the Commonwealth of Virginia. While attending law school, he was an executive editor and the tax cite editor of the *Virginia Tax Review*.

Preface

This 2023 cumulative supplement is the fourth supplement to accompany the twelfth edition of *The Law of Tax-Exempt Organizations*. The cumulative supplement covers developments in the law of exempt organizations as of the close of 2022.

Enactment of what is informally known as the Tax Cuts and Jobs Act (TCJA) at the close of 2017 has dominated the exempt organizations current developments scene in recent years. The Department of the Treasury and the IRS have been issuing guidance, primarily final regulations, in the aftermath of the TCJA, such as in the context of the bucketing (or silo) rule for computation of unrelated business taxable income, taxation of certain private colleges' and universities' endowment income, and taxation of the excess compensation paid by exempt organizations to certain of their executives. This guidance is summarized in this cumulative supplement. The law treating the value of certain types of fringe benefits as unrelated business income was repealed.

Another item of legislation, the Taxpayer First Act, brought more statutory law to the tax-exempt organizations setting. This statute instituted mandatory electronic filing of exempt organizations' returns, provided some relief for organizations that may otherwise have their exemptions revoked for failure to file returns, and established a statutory Independent Office of Appeals in the IRS. These new laws are also summarized in this cumulative supplement.

The Office of Audit fiscal year 2022 Annual Audit Plan, made public in the fall of 2021, reflects the Treasury Inspector General for Tax Administration's audit priorities concerning the IRS. Planned audits of the IRS in the tax-exempt organizations context by TIGTA will (1) assess the IRS's ability to identify exempt organizations potentially involved in illegal or other nonexempt activities and the processes in place when potential nonexempt activities are identified; (2) evaluate the IRS's efforts to ensure sponsoring organizations' compliance with qualification and reporting requirements; (3) evaluate the Exempt Organization's function oversight controls and procedures when issuing proposed adverse IRC § 501(c) (3) exempt status determination letters; (4) assess the efficiency of the streamlined application process for recognition of exempt status under IRC § 501(c)(3), including whether the application provides the IRS with sufficient information to approve or deny organizations recognition of exempt status and use of resources and processing time in making these determinations; (5) determine whether the Exempt Organizations function effectively monitors exempt organizations' compliance with written advisories; and (6) assess customer service operations for taxpayer inquiries related to exempt organizations. TIGTA's reports with respect to several of these audits are covered in this cumulative supplement.

The Department of the Treasury and the IRS released their 2022–2023 Priority Guidance Plan on November 4, 2022. Gone are the TCJA projects, although there is

PREFACE

a new entry concerning proposed regulations regarding allocation of expenses in computing unrelated business taxable income and addressing how changes made to the net operating loss rules by the CARES Act apply for purposes of the bucketing rule. Another item that is no longer on the plan, guidance on circumstances under which an LLC can qualify for recognition of exemption as a charitable organization, was recently addressed through an IRS notice.

Also on the Priority Guidance Plan, as in prior years dating all the way back to the Pension Protection Act of 2006, are proposed regulations concerning donor-advised funds. Unlike in prior years, however, the current Priority Guidance Plan lists three separate sets of regulations: regulations regarding donor-advised funds, including excise taxes on sponsoring organizations and fund management; regulations regarding prohibited benefits, including excise taxes on donors, donor advisors, related persons, and fund management; and regulations under the intermediate sanctions provisions regarding donor-advised funds and supporting organizations. Also new to the list is guidance regarding the public-support computation with respect to distributions from donor-advised funds.

The IRS continues to invigorate the law of tax-exempt organizations with private letter rulings in areas such as the commerciality doctrine, the organizational and operational tests, the private inurement and private benefit doctrines, nonqualification of organizations as exempt business leagues, and the unrelated business rules. Summaries of these and other IRS rulings are interspersed throughout this cumulative supplement (not cited as precedent, of course).

Courts are also contributing their fair share of law developments. The most dramatic of the opinions are the ones finding that the California attorney general's demands for disclosure of charities' donor information (via Form 990, Schedule B) are unconstitutional. Free speech and privacy rights are implicated. (The Treasury Department through regulations has relieved most categories of exempt organizations of the burden of disclosing this type of information.) These and other court opinions are summarized herein.

An unfortunate subject is the interplay between the law of tax-exempt organizations and the law of tax shelters (or, from some perspectives, abusive tax schemes). Interest in this area continues to grow, leading to a new chapter of the book on this subject, which is included in this cumulative supplement. Indeed, the U.S. Government Accountability Office, in early October 2019, issued a report on the subject (summarized herein).

Thanks go to research assistant Greg Gietzen, for his assistance in completing footnotes. Thanks also go to the senior editor, Brian T. Neill, and production editor, Vinolia Benedict Fernando, for their assistance and support in connection with creation of this cumulative supplement.

Bruce R. Hopkins Shane T. Hamilton

About the Online Resources

The Law of Tax-Exempt Organizations, Twelfth Edition 2023 Cumulative Supplement is complemented by seven online resources. Please visit www.wiley.com/go/hop-kins/lawoftaxexempt12e-2023supp to download the following tables in PDF format to use alongside the twelfth edition.

- Cumulative Table of Cases
- Cumulative Table of IRS Revenue Rulings
- Cumulative Table of IRS Revenue Procedures
- Cumulative Table of IRS Private Determinations Cited in Text
- Cumulative Table of IRS Private Letter Rulings, Technical Advice Memoranda, and Counsel Memoranda
- Cumulative Table of Cases Discussed in Bruce R. Hopkins' Nonprofit Counsel
- Cumulative Table of IRS Private Determinations Discussed in *Bruce R. Hopkins' Nonprofit Counsel*

Book Citations

Throughout this book, 14 books by Bruce R. Hopkins (in some instances as coauthor), all published by John Wiley & Sons, are referenced as follows:

- **1.** *IRS Audits of Tax-Exempt Organizations: Policies, Practices, and Procedures* (2008): cited as *IRS Audits*
- 2. The Law of Fundraising, Fifth Edition (2014): cited as Fundraising
- **3.** The Law of Intermediate Sanctions: A Guide for Nonprofits (2003): cited as Intermediate Sanctions
- **4.** The Law of Tax-Exempt Healthcare Organizations, Fourth Edition (2014): cited as Healthcare Organizations
- **5.** The New Form 990: Law, Policy, and Preparation (2009): cited as New Form 990
- 6. Nonprofit Governance: Law, Practices & Trends (2009): cited as Nonprofit Governance
- 7. The Nonprofits' Guide to Internet Communications Law (2003): cited as Internet Communications
- **8.** Planning Guide for the Law of Tax-Exempt Organizations: Strategies and Commentaries (2004): cited as Planning Guide
- **9.** The Tax Law of Private Foundations, Fifth Edition (2018): cited as Private Foundations
- **10.** Starting and Managing a Nonprofit Organization: A Legal Guide, Seventh Edition (2017): cited as Starting and Managing
- 11. The Tax Law of Associations (2006): cited as Associations
- 12. The Tax Law of Charitable Giving, Sixth Edition (2021): cited as Charitable Giving
- **13.** The Tax Law of Unrelated Business for Nonprofit Organizations (2005): cited as Unrelated Business
- **14.** Tax-Exempt Organizations and Constitutional Law: Nonprofit Law as Shaped by the U.S. Supreme Court (2012): cited as Constitutional Law

The second, fourth, ninth, and twelfth of these books are annually supplemented.