### Manfred Bruhn · Peter Rohlmann

# Sports Narketing Fundamentals - Strategies - Instruments



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#### Preface

Sport has a central role in our lives, not only for private individuals, but also and especially far-reaching in society and in public. From an economic point of view, we are dealing with a "sports market" in which numerous market participants are active and try to achieve their individual goals. Target groups include first and foremost the sportsmen and women as amateurs, for whom the preservation of health is in the foreground. With professional sports actors we are talking about so-called professional athletes, who earn their living with sport. Organizations in sport are also to be mentioned (e.g. clubs, associations, organizers), which would like to profile their sport and their institutions. The media use sport intensively for the corresponding reports and comments. As well as political actors who see sport and athletes as representatives of their own country. Last but not least, it is companies that use sport for advertising purposes as part of sponsorship.

The mention of various market participants in the sports market makes it clear that each target group has its own goals and interests. For decades, an increasing professionalization of the actors can be observed. Especially those market participants who are particularly interested in the economic side effects of sport put their focus on a systematic and professional improvement of their work. A market-oriented management in this sense requires a sports marketing that is based on different principles of further development of the organization, such as brand management, differentiated market management, performance improvement through innovations, etc.

Sound knowledge in sports marketing enables sports actors to successfully position their sport, their association, their league, their team, their players, their sports facility or their event and thus gain a competitive advantage. It is important to distinguish between two areas of sports marketing. The first area includes the marketing of sport itself, while the second includes the use of sport to market other, often non-sporting products. Therefore, particular attention will be paid in the following to ensure that both aspects are given due consideration within the individual thematic areas. Only a successful marketing of sport (primary view) creates the basis for the use of sport by companies (secondary view). In the course of social and economic development, sports marketing has developed from rudimentary beginnings into a highly professional and complex discipline that not only affects the immediate participants, but also involves other interest groups (stakeholders) that now pursue their own intentions and interests far from marketing goals.

In addition, megatrends such as digitalization and globalization have given new impetus to sports marketing, just as sport itself has changed greatly in all its different manifestations and structures (including professionals and amateurs, ownership and organization, self- and other-determination).

This book presents the basic principles of sports marketing in a compact way and outlines framework conditions, special features, strategy finding and the use of marketing instruments. This creates knowledge and understanding for a successful sports marketing in the future. The individual chapters present the "basics" for a professional sports marketing and give suggestions for management practice.

We are very grateful for any suggestions and hints.

Basel, Switzerland Rheine, Germany February 2022 Manfred Bruhn Peter Rohlmann

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