Contributions to Management Science

Maria Heep-Altiner
Martin Mullins
Torsten Rohlfs Editors

Solvency II in the Insurance Industry

Application of a Non-Life Data Model



Contributions to Management Science

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Editors

Solvency II in the Insurance Industry

Application of a Non-Life Data Model



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ISSN 1431-1941 ISSN 2197-716X (electronic) Contributions to Management Science ISBN 978-3-319-77059-8 ISBN 978-3-319-77060-4 (eBook) https://doi.org/10.1007/978-3-319-77060-4

Library of Congress Control Number: 2018961562

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Preface

The Solvency II Framework came into effect on 1st January 2016. The scope of the new Act is considerably more wide-ranging and complex than previous legal structures and is based on three distinct pillars. In this publication, the most important Solvency II applications are therefore illustrated pillar by pillar and the consistent data model of the so-called IVW Private Lines applied in order to provide a comprehensive overview of the regulatory structures and to afford stakeholders a better understanding of the framework as a whole.

The insurance industry plays a crucial role in both social and economic terms. It facilitates risk transfer for both companies and individuals, thus creating a more sustainable future for all of us. In an age marked by a high degree of unpredictability, be it global warming or emerging technologies, insurance provides a crucial set of services. Hence, a degree of oversight on the part of the political authorities at both national and, in this instance, supranational levels is required.

The regulatory regime in place for EU insurers immediately prior to Solvency II was no longer appropriate for the evolving insurance industry. This led to a major overhaul project: the design and implementation of a new comprehensive framework known as Solvency II, based on the core Solvency II Directive. This complex process began a decade ago, and in 2016, Solvency II came into effect across the EU.

This publication has been developed within a combined **teaching and publication project** wherein master students of the Institute of Insurance Studies at the Cologne University of Applied Sciences (TH Köln) produced written work on Solvency II. This project was undertaken in collaboration with academics from the TH Köln and in cooperation with researchers from the University of Limerick. The project as a whole has been supported by project teams from the TH Köln and the University of Limerick.

Our aim was both to improve the pedagogical experience of our students and provide a valuable resource for stakeholders in the insurance industry and those working in actuarial sciences. The Cologne Institute of Insurance Studies has extensive experience in book production projects, and on this occasion, this has been further enhanced by the international cooperation of our colleagues in Ireland.

vi Preface

We would like to thank all organisations and people that have supported us during this project, especially the Institute of Insurance Studies at the Cologne University of Applied Sciences and the Kemmy Business School Department of Accounting and Finance at the University of Limerick.

Cologne, Germany Limerick, Ireland 2017 Maria Heep-Altiner Martin Mullins Torsten Rohlfs

Preliminary Remarks

The data model of the non-life insurer "IVW Private Lines" has been created as an instructive example for a lecture series with respect to financial management as well as risk management in the insurance industry. From some simple chain ladder triangles to a complete as well as very complex EXCEL output, the model developed covers all three Solvency II pillars.

While developing this model, parts of it have been published within the publication series "Forschung am **ivw**Köln" (Research at the Cologne Institute of Insurance Studies, ISSN (online) 2192-8479) on the open access platform Cologne Open Science (COS) in German language. Those relatively technical COS publications cover particular aspects as listed in the table below.

Volume	Topic	Link
06/2015	Key elements of pillar 1, especially standard formula and partial model.	https://cos.bibl.th-koeln.de/ frontdoor/index/index/docId/65
10/2015	Key elements of pillar 2, especially risk management & ORSA.	https://cos.bibl.th-koeln.de/ frontdoor/index/index/docId/156
06/2016	Key elements of pillar 3, especially reporting and process requirements.	https://cos.bibl.th-koeln.de/ frontdoor/index/index/docId/345
07/2016	Additional to pillar 1, required capital via internal model.	https://cos.bibl.th-koeln.de/ frontdoor/index/index/docId/371
04/2017	Additional to pillar 1, available capital via market-consistent-embedded value.	https://cos.bibl.th-koeln.de/ frontdoor/index/index/docId/473

The publications listed above have also been used as the basis for several monographs with respect to financial and risk management in the insurance industry. In consequence of the original authorship then, many citations with respect to the data model in this document refer to the original COS publications or to the subsequent monographs, all of which are in German language.

In this monograph, the data model is treated as a whole for the first time in order to illustrate the three pillars of Solvency II. This is achieved step by step in a consistent and not overly technical manner. Nevertheless, working with a data model necessarily affords some mathematical requirements.

viii Preliminary Remarks

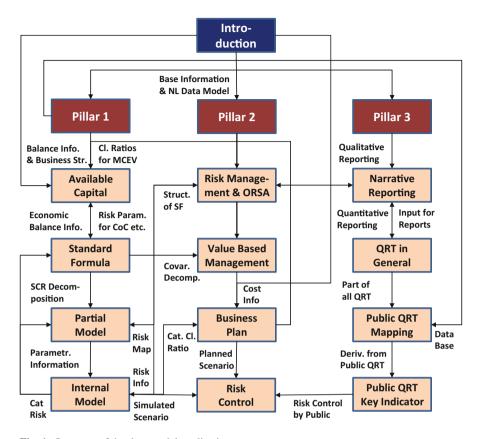


Fig. 1 Structure of the data model applications

The presentation of the data model in this publication starts with a general overview on Solvency II together with the introduction of the key elements of the non-life data model of the so-called IVW Private Lines.

This data model will be illustrated pillar by pillar where Fig. 1 highlights the interrelations between the chapters and their subsections.

In the introduction, general information with respect to the data model is presented. In each section, the individual information required will be provided. However, in some more complex cases, information needed in a section will be provided in a subsequent section.

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List of Abbreviations

ABL Assets Backing Liabilities

ABSHE Assets Backing Shareholder's Equity

AC Administration Costs
AC Amortised Costs
AC Available Capital
AD Average Default
Adj, Adjustm Adjustment
Admin Administration
AL After Loss

ALFI Association of the Luxembourg Fund Industry

Alloc Allocated

AMSB Administrative, Management or Supervisory Body

AP Accounts Payable

Art. Article
AV Asset Value
avail. Available
AY Accident Year
back. Backing

BaFin Bundesanstalt für Finanzdienstleistungsaufsicht (German

Surpervisory Authority)

BC Base Claims
BE Best Estimate
Bef. Adj Before Adjustment
BOF Basic Own Funds
BoS Board of Supervisors
BoY Beginning of the Year
BP Balance Year Payments

B_p Bernoulli Distribution with Parameter p

BS Balance Sheet

BSE Balance Sheet Equity

BSCR Basic Solvency Capital Requirement

xii List of Abbreviations

BY Balance Year C Coupon

CA Claims Amount
Cat Catastrophe

Cat-XL Catastrophe Excess of Loss CCF Cumulated Cash Flow

CDF Cumulated Development Factor

CEIOPS Committee of European Insurance and Occupational Pensions

Supervisors

CF Cash Flow

CFO Chief Financial Officer
CI Concentration Index

Cl Claims

CI. Handl Claims Handling
CoC Cost of Capital
Comb Combined
Confid Confidence

COS Cologne Open Science

COV Covariance

CP Cumulated/Cumulative Payments

CP1 First Counterparty
CP2 Second Counterparty

cr Coupon rate CR Combined Ratio

CRNHR Costs of Residual Non-Hedgeable Risks

CV Coefficient of Variation

D Duration

DBE Discounted Best Estimate Provisions

DCoC Discounted Cost of Capital

Derived DF Default

DF Development Factor

Disc. Discounted Discounted

Div, Divers, Diversif Diversified, Diversification

DP Default Probability
DP Development Period
DT Deferred Taxes

EAL Excess of Assets over Liabilities

EC Economic Capital
EC European Commission
EEA European Economic Area
e.g. Exempli gratia (for example)

EIOPA European Insurance and Occupational Pensions Authority

elig. Eligible

List of Abbreviations xiii

EN English
EoY End-of-Year
EQ Equity

ESG Economic Scenario Generator

et al. Et alia (and others)
etc. Et cetera (and so on)
EU European Union
EV Expected Value

EVA® Economic Value Added (Trademark of Stern & Stewart)

excl. Excluding Exp. Expense

EXP Exponential Function

EXP, Expos Exposure expect Expected EV Expected value f Following

FaRis Forschungsstelle finanzielles & aktuarielles Risikomangement

(Research Group Financial & Actuarial Risk Management)

FC Frictional Costs
FI Fixed Income
Finite Re Finite Reinsurance
FS Free Surplus
FSC Forecast Scenario
FV Fair Value
FY Forecasted Year

GAAP Generally Accepted Accounting Principles

GD Geographical Diversification
GEP Gross Earned Premium

H Health Risk
HC Home Country
HFI Herfindahl Index

IAIS International Association of Insurance Supervisors

IBNR Incurred but not reported

IC Investment Costs
ICR Initial Cover Ratio

IE Ireland

i.e. Id est (that is to say)

IFRS International Financial Reporting Standards

IM Internal Model
INC Incurred Claims
incl. Including
Info. Information
intang. Intangible
INV, Inv. (Re) Investment

xiv List of Abbreviations

IR Interest Rate
ISC Incurred Scenario

ISSN International Standard Serial Number

IT Information Technology

IVW Institut für Versicherungswesen (Institute for Insurance

Studies)

ivwKöln Institut für Versicherungswesen Köln (Cologne Institute for

Insurance Studies)

K Threshold of a Pareto Distribution

KI Key Indicator

KPI Key Performance Indicators

LB Lower Bound

LCB Level-Coupon Bond

LG Local GAAP

LGD Loss Given Default

Liab. Liability lin. Linear

LN Natural Logarithm
LoB Line of Business
LR Liquid Result
LQ Remaining Liquidity

M Month

MAT Marine, Aviation, Transport

max. Maximum

MCEV Market Consistent Embedded Value MCR Minimum Capital Requirement

MCRNL Minimum Capital Requirement Non-life

min. Minimum Mkt. Market

ML Motor Liability
MM Man Made
Mod. Modified
MR Market Risk
MV Market Value

N, n Distribution resp. realisation of the claims number

Nat Cat Natural Catastrophes
NAV Net Asset Value
NB New Business

NBE Nominal Best Estimate NC Natural Catastrophes

NL Non-life
NLR Non-life-Risk
Nom. Nominal
Non-techn. Non-technical

List of Abbreviations xv

NR Net Ratio
NV Nominal Value
NY Next Year

O&G Options and Guarantees

occur. Occurrence

OECD Organisation for Economic Co-operation and Development

OF Own funds
Op., Operat. Operational
OR Operational Risk

ORSA Own Risk and Solvency Assessment

oth. Other

P Probability p
P Payments
P., PP. Page(s)
para. Paragraph
Param. Parameter
PM Partial Model
Pr., Prem. Premium

Prem. & Catastr. Premium and Catastrophe

Prob Probability
PROP Property
Prop Proportional
Proj Projection
Prov Provisions

PVFP Present Value of Future Profits

PY Previous Year

P&L Profit & Loss Account

Q Counter probability q = 1 - p

Q Quantile

QIS 5 Quantitative Impact Study No. 5 QRT Quantitative Reporting Template

ra Risk-Adjusted

RaRoC Risk-Adjusted Return on Capital

RBA Risk-Bearing Ability
RC Required Capital
RCF Recovery Factor
RD Redundancies
RD Required Dividends

Res. Reserve

Res. & Def. Reserve and Default

RF Risk Factor
rf Risk free
RG Regular Claim
RI Reinsurance

xvi List of Abbreviations

RM Risk Management
RM Risk Margin
RN Risk Neutral
RoA Return on Assets
RoC Return on Capital
RoL Return on Liquidity

RoRaC Return on Risk-Adjusted Capital

RP Reinsurance Provision
RSR Regular Supervisory Report

RW Real World

S, S₊ Distribution of the non-negative resp. strictly positive

claims amount

S Spread Solvency II

SCR Solvency Capital Requirement

SD Standard Deviation SF Standard Formula

SFCR Solvency and Financial Condition Report

SHE Shareholders' Equity

SLT Similar to Life Insurance Techniques

SI Synergy Index
SP Surplus
SPR Spread

SPV Special Purpose Vehicle

Sol Solvency Str., Struct. Structure

S&P Standard & Poor's

TC Total Cost
TD Tax Depreciation
Techn. Technical

TH Köln Technische Hochschule Köln (Cologne University of Applied

Sciences)

TL Tax Liabilities
TP Technical Provisions

TP Time Period
TR Tax Rate
TR Technical Result

TVaR Tail Value at Risk

TVOG Time Value of Options and Guarantees

T1, T2, T3

Tier 1, Tier 2, Tier 3

T€

Thousands of Euros

UB

Upper Bound

Ult.

Ultimate(s)

UL

Ultimate Loss

List of Abbreviations xvii

ULIM University of Limerick

undiv. Undiversified

US GAAP United States Generally Accepted Accounting Principles

USP Undertaking-Specific Parameter

UW Underwriting
VaR Value at Risk
VAR Variance

VBM Value-Based Management

VIF Value-in-Force

vs. Versus W Weight

X, x Distribution resp. Realisation of the Severity

XoL Excess of Loss

Y Distribution of the Claims Amount

YB Beginning of the Year
YE End of the Year
ZCB Zero-Coupon Bond

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Chapter 1 Introduction



Maria Heep-Altiner, Martin Mullins, Torsten Rohlfs, Svenja Hintzen, Simon Muders, Barry Sheehan, and Florian Vennemann

Since January 2016, Solvency II has been integrated as the regulatory framework for the insurance industry with the objective of harmonising European Union (EU) insurance regulation. This framework has fundamentally reformed EU insurance supervisory law and bears little resemblance to its predecessor, Solvency I. In addition, the Solvency II regulations particularly value the functionality of companies' governance and risk management systems in order to guarantee an effective and efficient control of the companies' risks.

Among other reasons, the increased complexity of the new system resulted in a long development and implementation period. Although the Solvency II Directive as the underlying reference framework was originally published in 2009, its fulfilment in EU-Member States could only be completed in January 2016 because the Solvency II framework had to be modified for several times.

There have been various reasons for the introduction of Solvency II. Besides a significant increase of risks an insurer must manage (e.g. accumulated losses through natural catastrophes and volatile capital markets), the protection of the insured is the primary objective of the new framework (Doff 2016, pp. 587–607).

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1.1 Basic Information with Respect to Solvency II

As an EU-wide regulatory framework, Solvency II must be seen within the general context of financial legislation. Hence, Solvency II has been implemented in a so-called *Lamfalussy* process¹ based on defined levels. Regarding Solvency II, for example, the German supervisory authority has clarified the levels as follows (BaFin b, p. 1):

Level 1 Solvency II Directive

as a fundamental basis of the Solvency II regulation

Level 2 Delegated Act

adopted by the Commission as directly applicable law

Level 2.5 Binding Technical Standards

developed by EIOPA and issued by the Commission

Level 3 Supervisory Guidelines and Recommendations

for efficient supervisory practices and consistent application

The concept of Solvency II is based on **three pillars**, covering specific fields of regulations on a quantitative as well as a qualitative level where this structure is illustrated in Fig. 1.1.

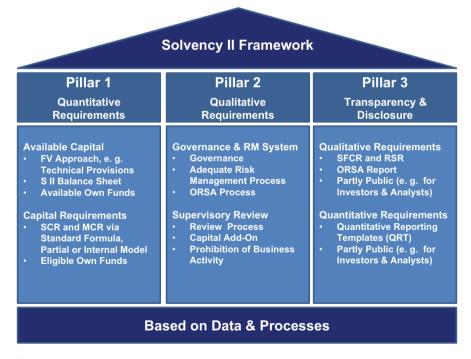


Fig. 1.1 Overview of the three Solvency II pillars

¹Approach used to accelerate the development of EU-wide financial legislation.

1 Introduction 3

In the following, the key elements of the three pillars are described with the aim to provide a basic understanding of the most important aspects of Solvency II and its requirements. Each pillar will be illustrated in more detail within the subsequent chapters using the non-life data model, introduced at the end of this chapter. Furthermore, according to the overview above, data and processes are established for the three Solvency II pillars.

1.1.1 Summary of Pillar One

The first Solvency II pillar specifies the quantitative requirements a European insurance company must meet, combining three numerical exercises; establishment of the economic balance sheet, calculation of the solvency capital requirements, and the subsequent determination of the own funds. All quantifiable risks should be covered by the **Solvency II capital requirements** and compared with the economically **available capital** (Heep-Altiner et al. 2015, p. 208).

1.1.1.1 Available Capital

Regarding the valuation of the available capital, Solvency II utilises the so-called **fair value approach** as a market price-based concept (Directive 2009/138/EC, art. 75).

Fair Value Approach

The International Financial Reporting Standards (IFRS) define the fair value (FV) as:

The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (IFRS 13.9).

In the case of *deep and liquid markets*, e.g. markets with a sufficient number of transactions and transaction volumes, fair value can be determined directly by using existing market prices. It is also possible to derive the fair value indirectly from a reference portfolio, using market prices of suitable markets (**mark-to-market**). However, if a direct or indirect derivation from existing market prices is not possible, the fair value must be determined by using an adequate model (**mark-to-model**) (Heep-Altiner et al. 2016, p. 8).

Figure 1.2 highlights the main aspects and the differences between the valuation methods within the two approaches.

In the context of Solvency II, regarding the fair value (FV) valuation, a hierarchy of input factors can be defined as follows (Heep-Altiner et al. 2017, p. 5):

- Directly observable market values (level 1)
- Derivable market values from reference portfolios (level 2)
- Estimated model values (*level 3*)